

Towards a Science of Science:  
findings, challenges, and future directions



Roberta Sinatra

 @robysinatra



## REVIEW SUMMARY

## SCIENCE COMMUNITY

## Science of science

Santo Fortunato,\* Carl T. Bergstrom, Katy Börner, James A. Evans, Dirk Helbing, Staša Milojević, Alexander M. Petersen, Filippo Radicchi, Roberta Sinatra, Brian Uzzi, Alessandro Vespignani, Ludo Waltman, Dashun Wang, Albert-László Barabási\*

**BACKGROUND:** The increasing availability of digital data on scholarly inputs and outputs—from research funding, productivity, and collaboration to paper citations and scientist mobility—offers unprecedented opportunities to explore the structure and evolution of science. The science of science (SciSci) offers a quantitative understanding of the interactions among scientific agents across diverse geographic and temporal scales: It provides insights into the conditions underlying creativity and the genesis of scientific discovery, with the ultimate goal of developing tools and policies that have the potential to accelerate science. In the past decade, SciSci has benefited from an influx of natural, computational, and social scientists who together have developed big data–based capabilities for empirical analysis and generative modeling that capture the unfolding of science, its institutions, and its workforce. The value proposition of SciSci is that with a deeper understanding of the factors that drive successful science, we can more effectively address environmental, societal, and technological problems.

**ADVANCES:** Science can be described as a complex, self-organizing, and evolving network of scholars, projects, papers, and ideas. This representation has unveiled patterns characterizing the emergence of new scientific fields through the study of collaboration networks and the path of impactful discoveries through the study of citation networks. Microscopic models have traced the dynamics of citation accumulation, allowing us to predict the future impact of individual papers. SciSci has revealed choices and trade-offs that scientists face as they advance both their own careers and the scientific horizon. For example, measurements indicate that scholars are risk-averse, preferring to study topics related to their current expertise, which constrains the potential of future discoveries. Those willing to break this pattern engage in riskier careers but become more likely to make major breakthroughs. Overall, the highest-impact science is grounded in conventional combinations of prior work but features unusual combinations. Last, as the locus of research is shifting into teams, SciSci is increasingly focused on

the impact of team research, finding that small teams tend to disrupt science and technology with new ideas drawing on older and less prevalent ones. In contrast, large teams tend to develop recent, popular ideas, obtaining high, but often short-lived, impact.

**OUTLOOK:** SciSci offers a deep quantitative understanding of the relational structure between scientists, institutions, and ideas because it facilitates the identification of fundamental mechanisms responsible for scientific discovery. These interdisciplinary data-driven efforts complement contributions from related fields such as scientometrics and the economics and sociology of

## ON OUR WEBSITE

Read the full article at <http://dx.doi.org/10.1126/science.aao0185>

science. Although SciSci seeks long-standing universal laws and mechanisms that apply across various fields of science, a fundamental challenge going forward is accounting for undeniable differences in culture, habits, and preferences between different fields and countries. This variation makes some cross-domain insights difficult to appreciate and associated science policies difficult to implement. The differences among the questions, data, and skills specific to each discipline suggest that further insights can be gained from domain-specific SciSci studies, which model and identify opportunities adapted to the needs of individual research fields. ■

The list of author affiliations is available in the full article online.  
\*Corresponding author. Email: [santo@indiana.edu](mailto:santo@indiana.edu) (S.F.); [barabasi@gmail.com](mailto:barabasi@gmail.com) (A.-L.B.)  
Cite this article as S. Fortunato *et al.*, *Science* 359, eaa0185 (2018). DOI: 10.1126/science.aao0185















**Performance**



**Success**





Performance is about you



Success is about us



Why is this important?







Simkin and Roychowdhury, *Journal of Mathematical Sociology*, 32(2), pp.129-141.(2006)

Salganik, Dodds, Watts, *Science*, 311, 5762:854-6 (2006)

Watts, *Crown Business* (2011)

Back in 2013...





**Science of Success**





How does success in  
scientific careers evolve?

Who is going to have an  
outstanding achievement?

And when?



## Physics

500,000 papers over 110 yrs

3,000 careers





## Physics

500,000 papers over 110 yrs

3,000 careers

WEB OF KNOWLEDGE<sup>SM</sup>



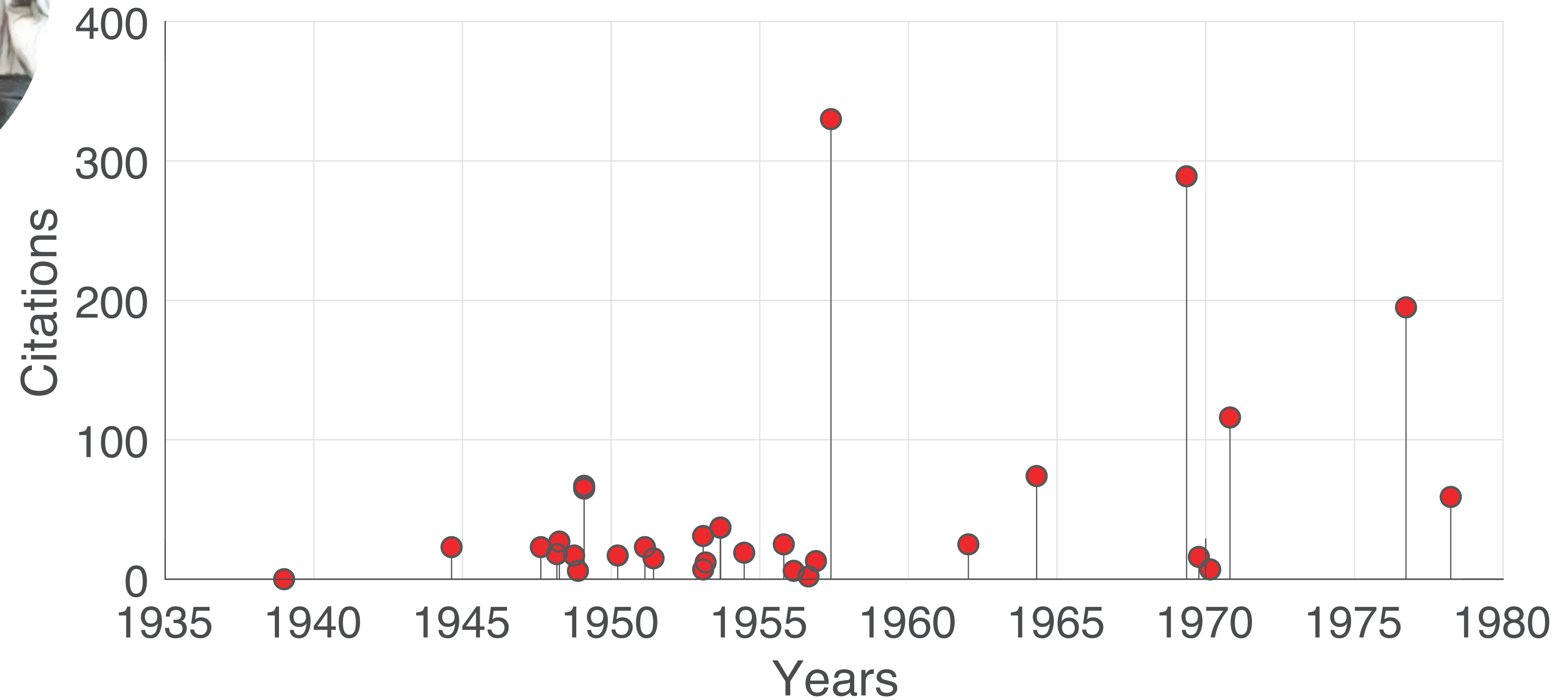
## Six fields

6,500,000 papers over last 30 yrs

25,000 careers

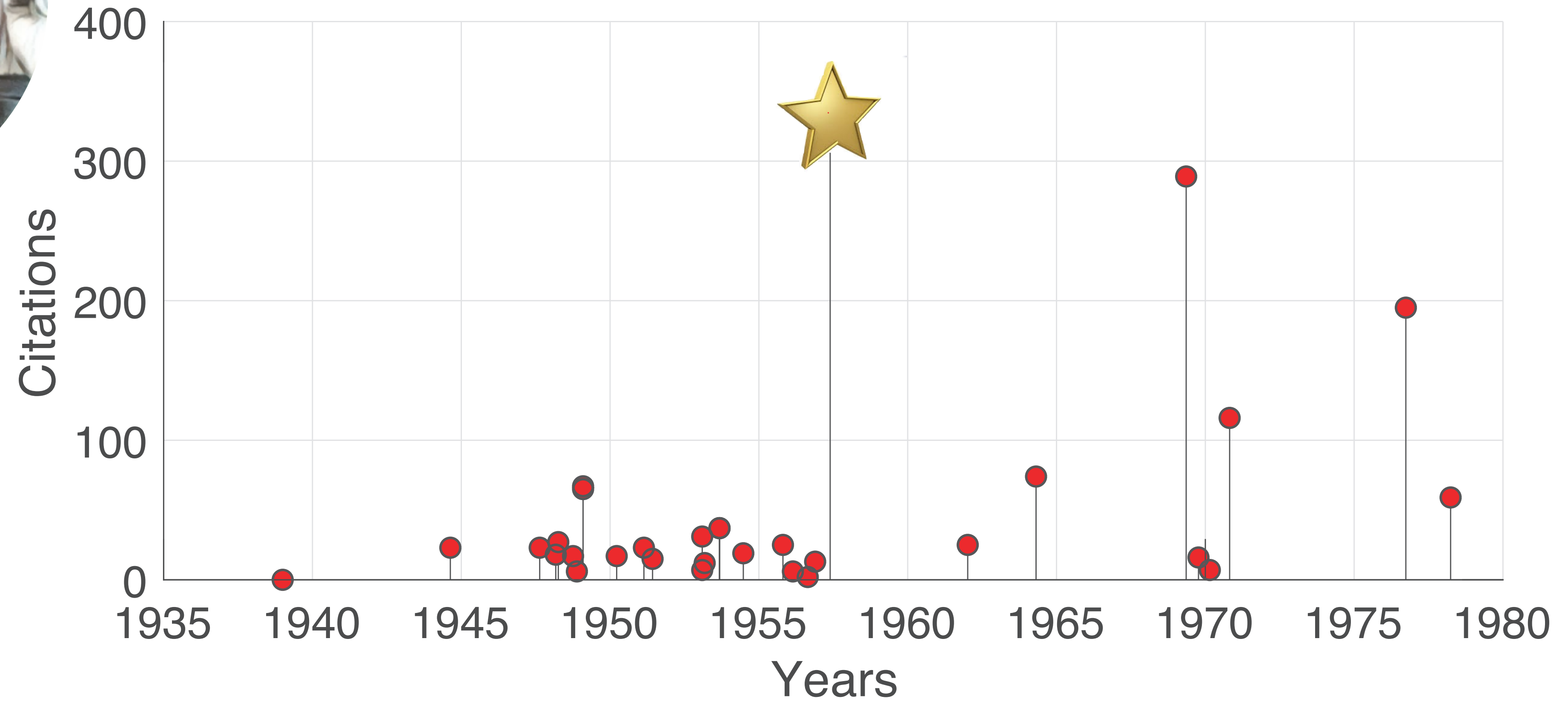


# Career of Richard Feynman

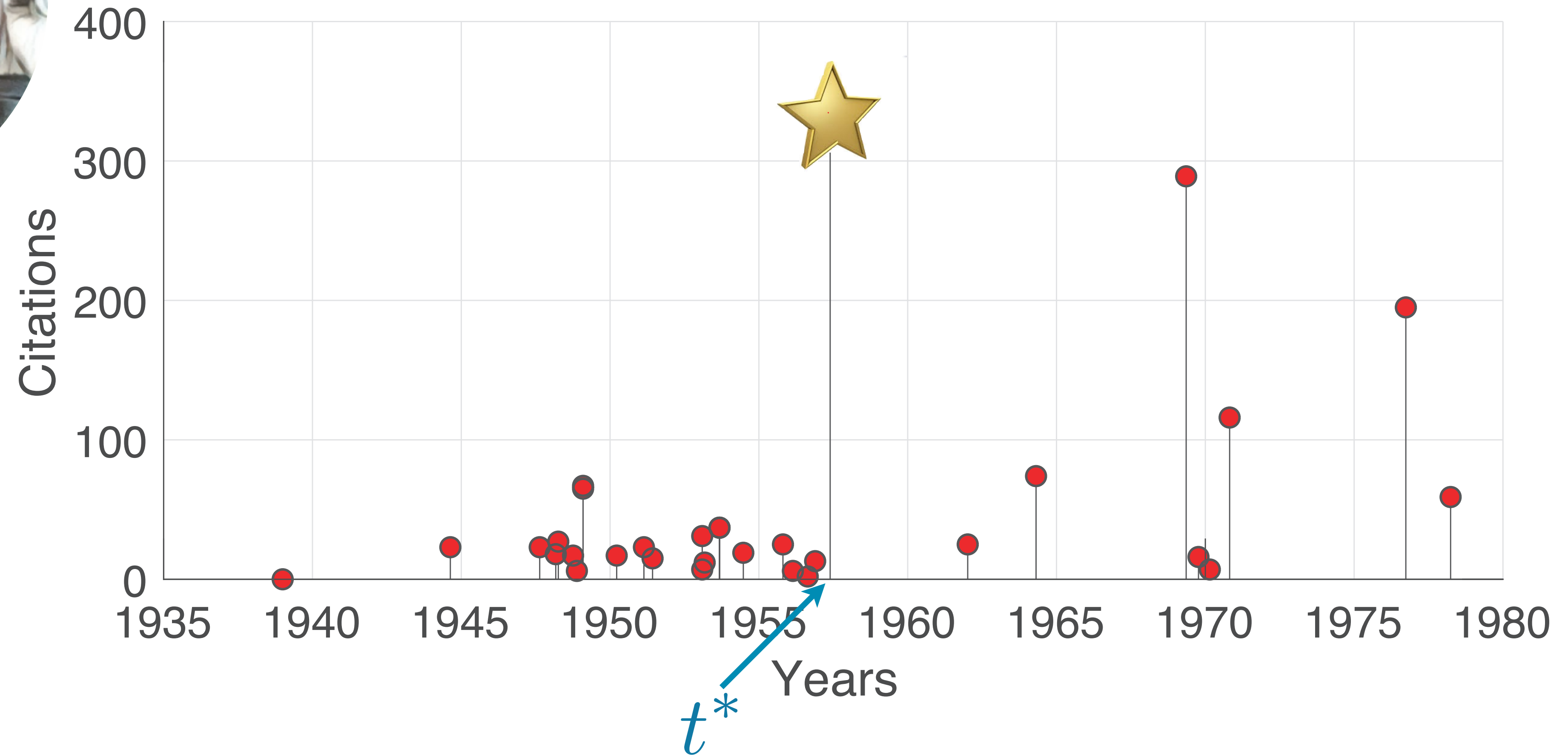




# Career of Richard Feynman

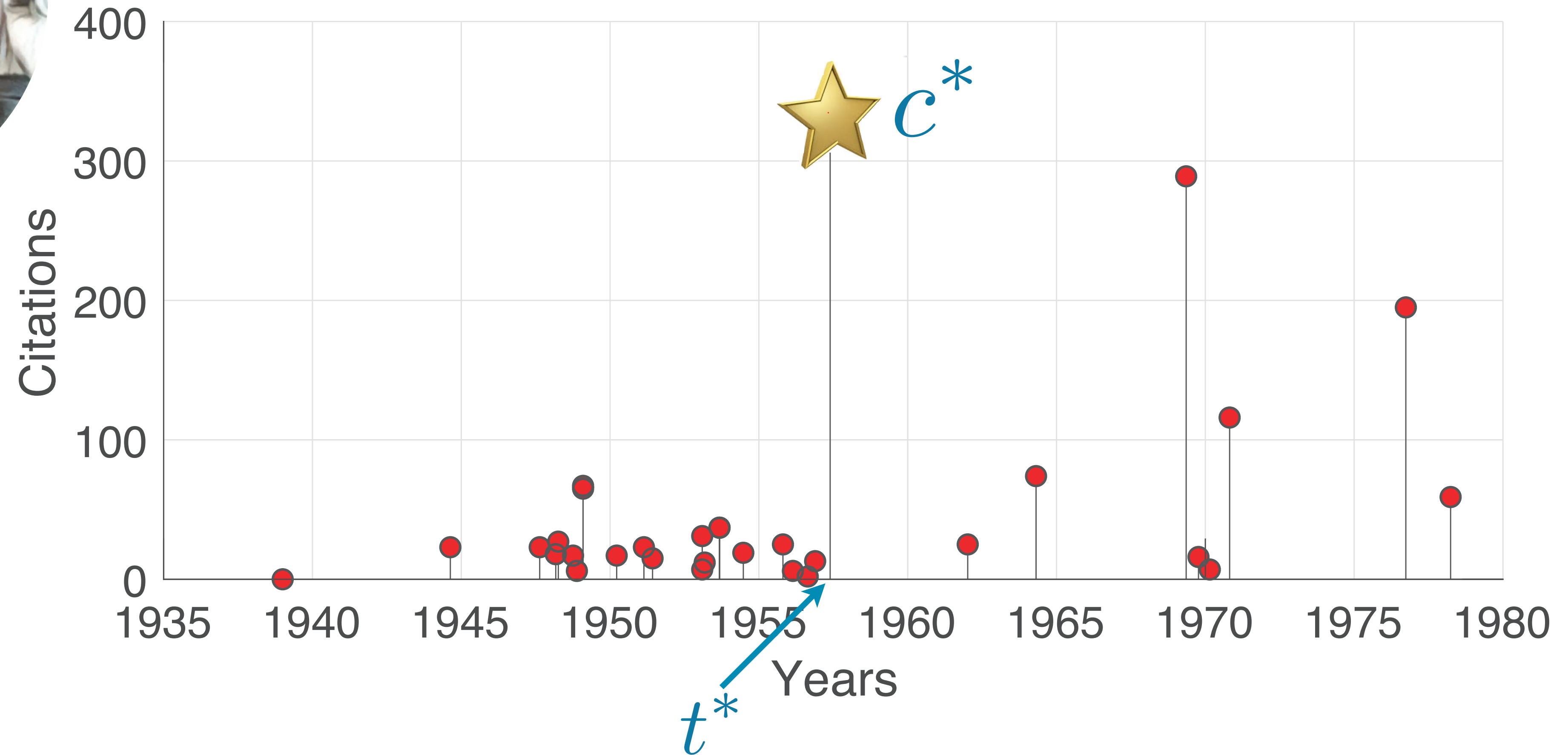


# Career of Richard Feynman



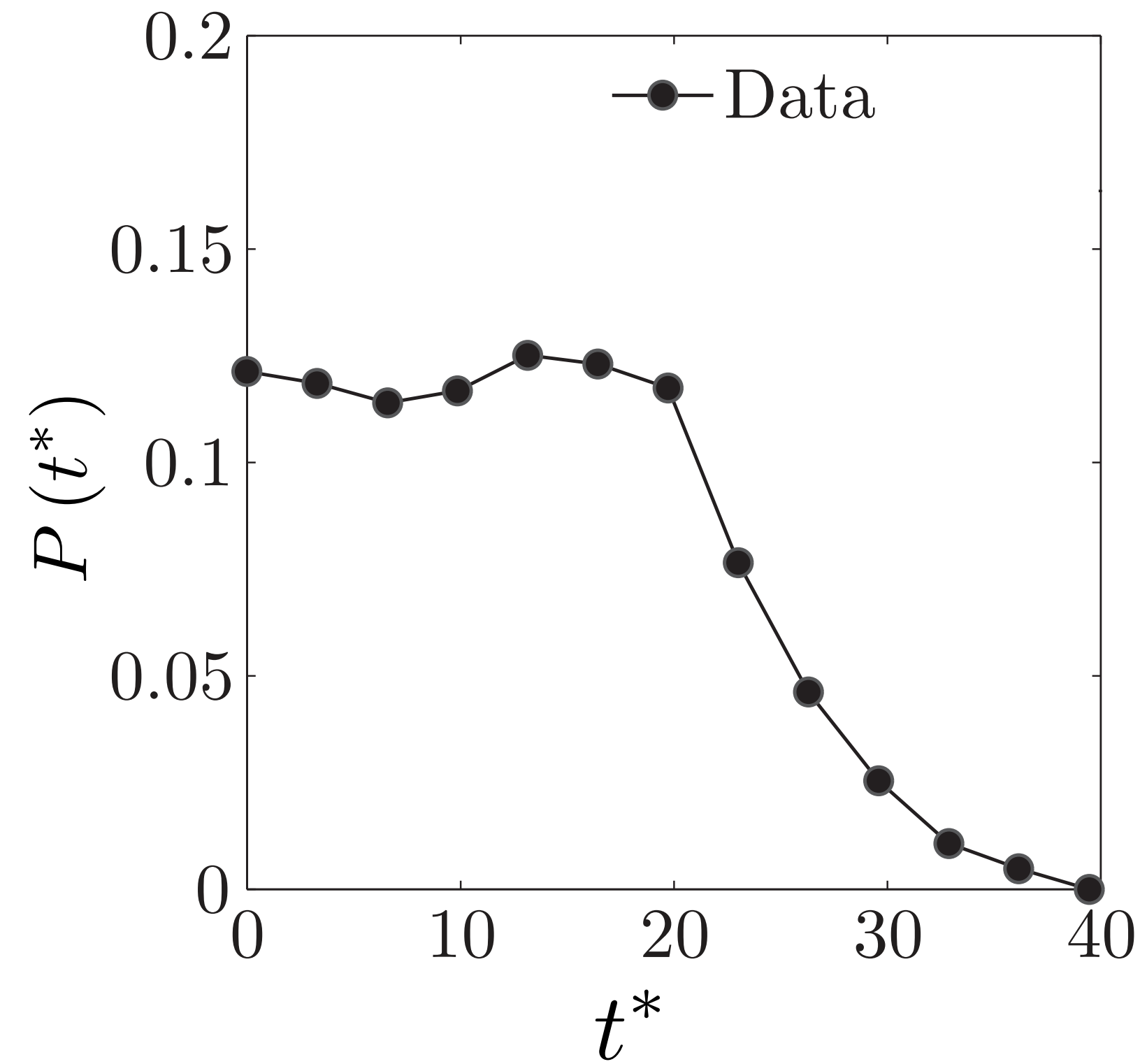


# Career of Richard Feynman



# Timing of the hit

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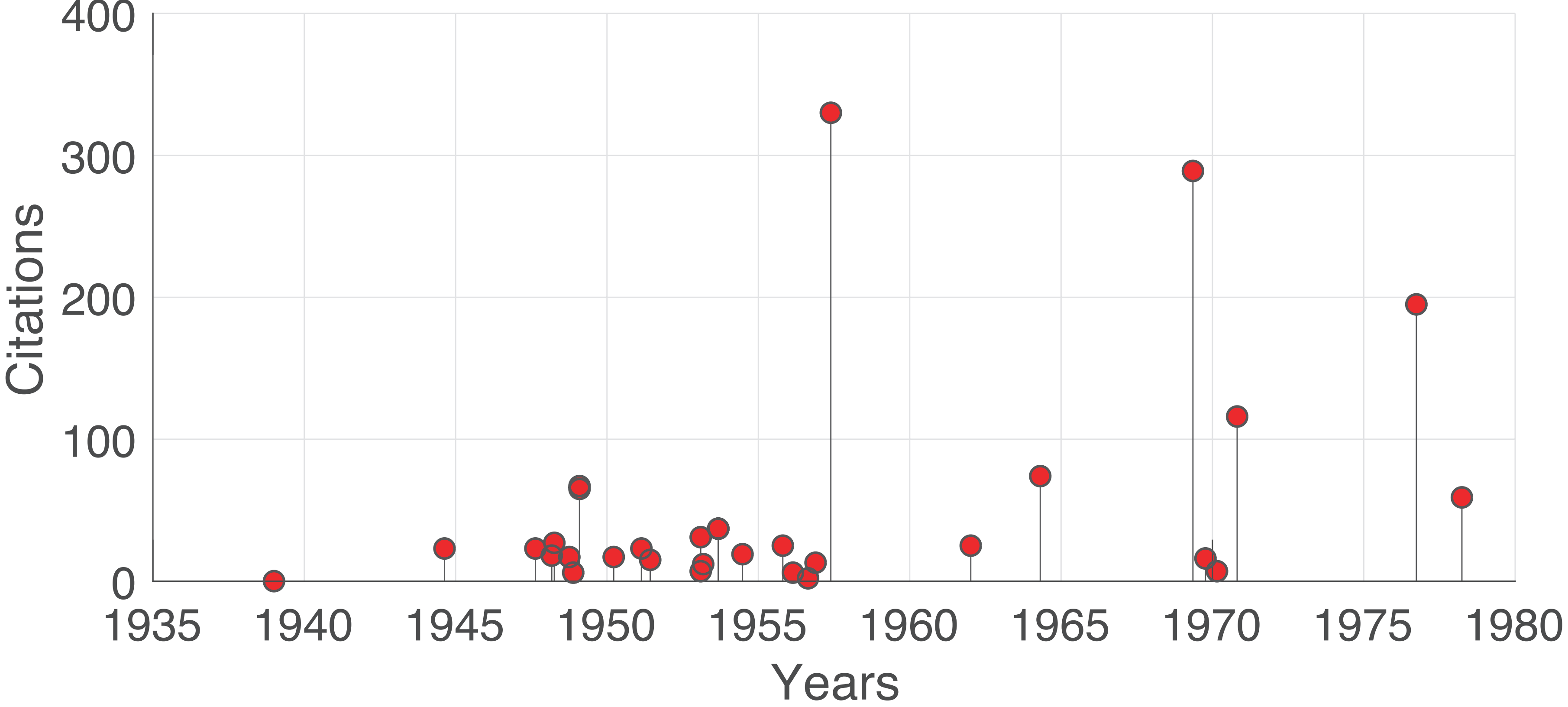


Simonton, D. F. (1997). Psychological Review 104, 66.

Sinatra, Wang, Deville, Song, Barabási, Science, 354, 6312, aaf5239 (2016)

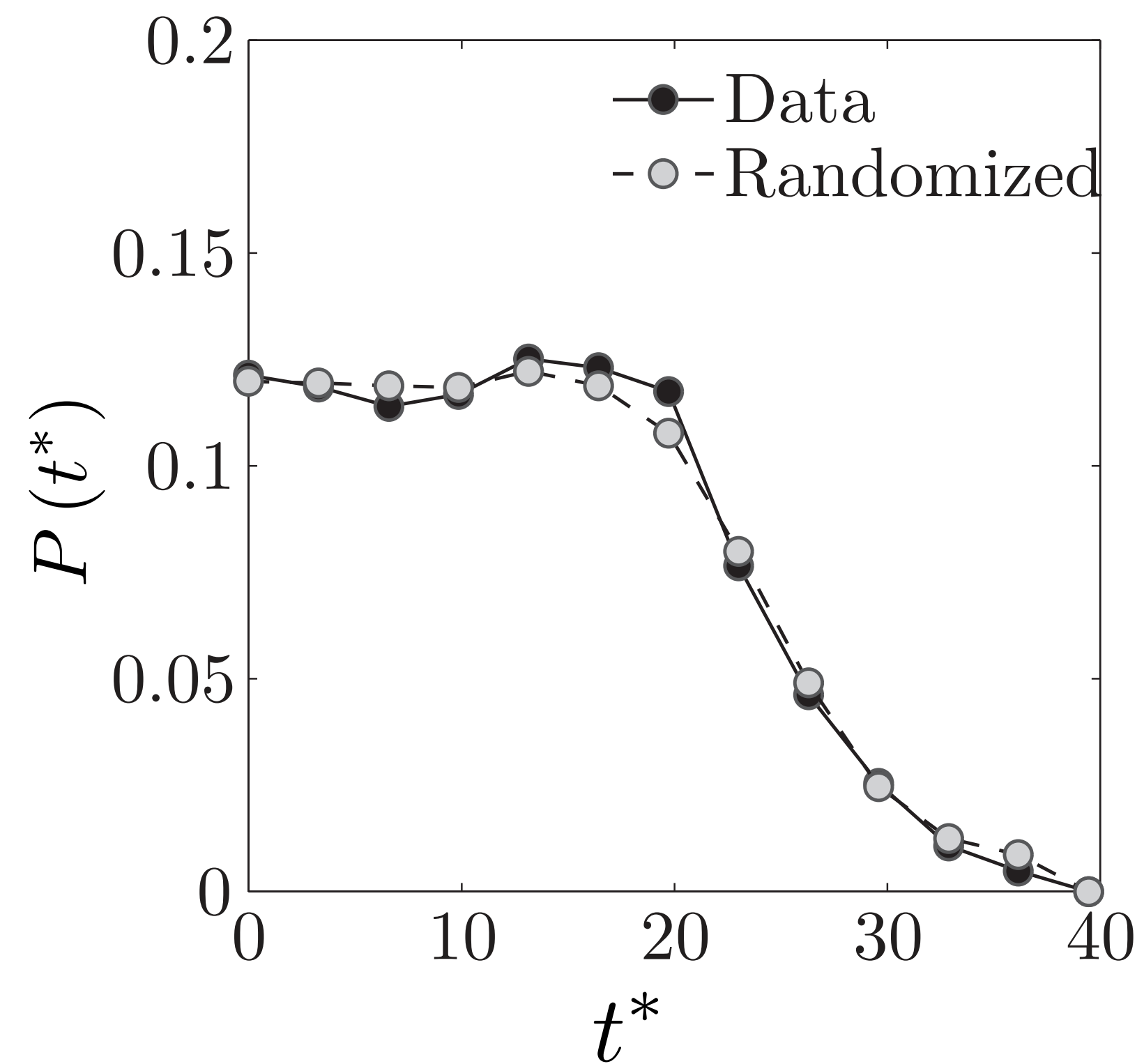


# Randomization: we shuffle the impact of papers



# The hit is random in a scientist's sequence of publications

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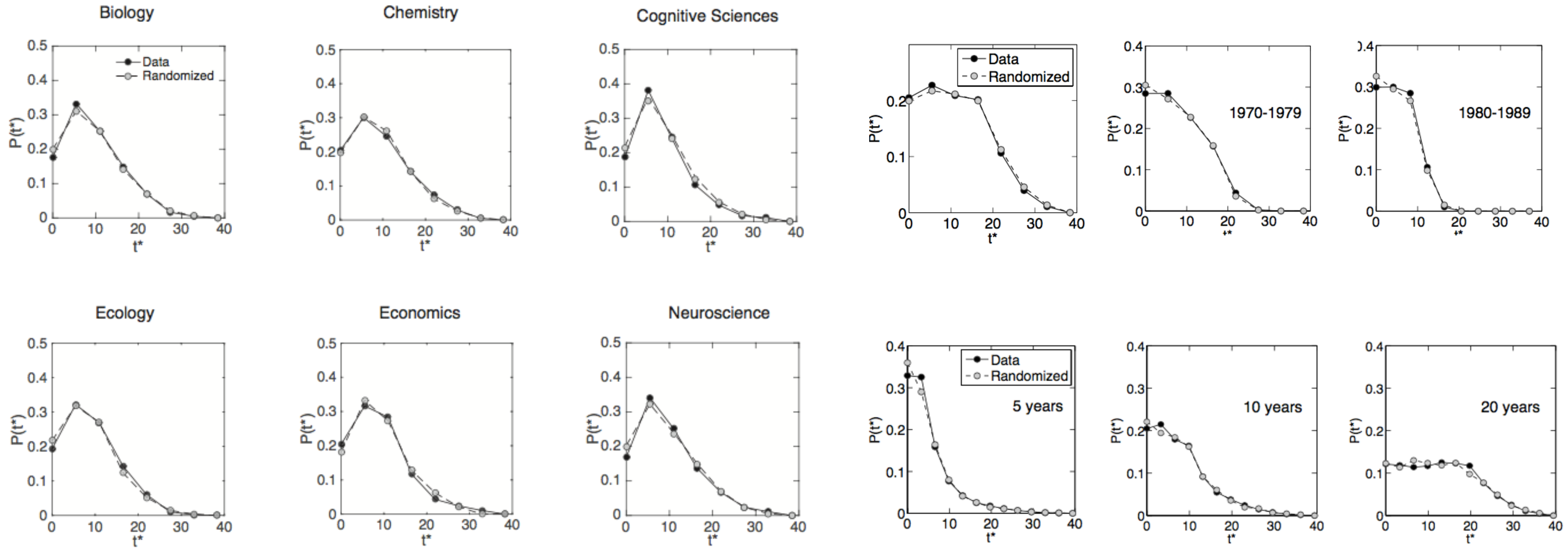


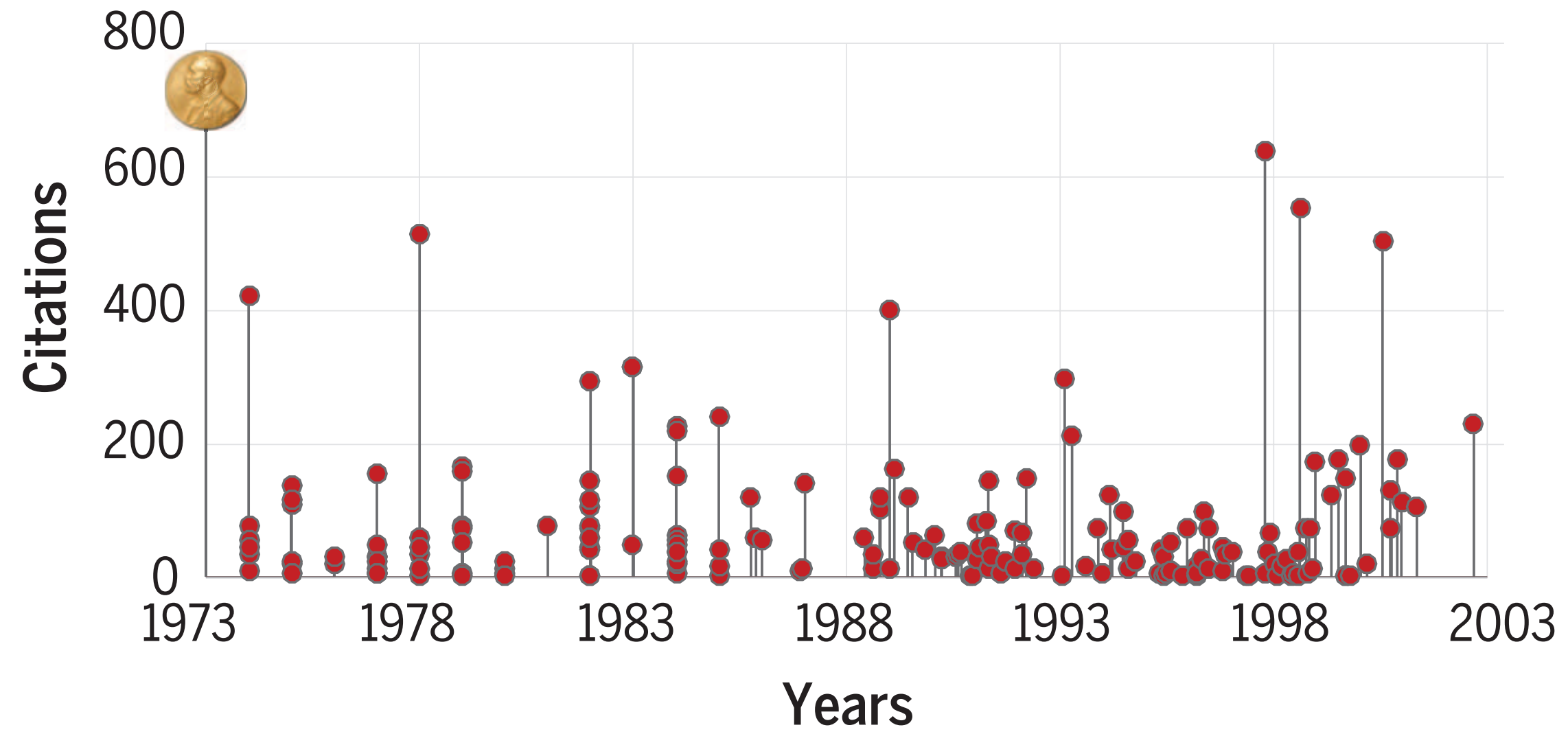
Simonton, D. F. (1997). *Psychological Review* 104, 66.

Sinatra, Wang, Deville, Song, Barabási, *Science*, 354, 6312, aaf5239 (2016)

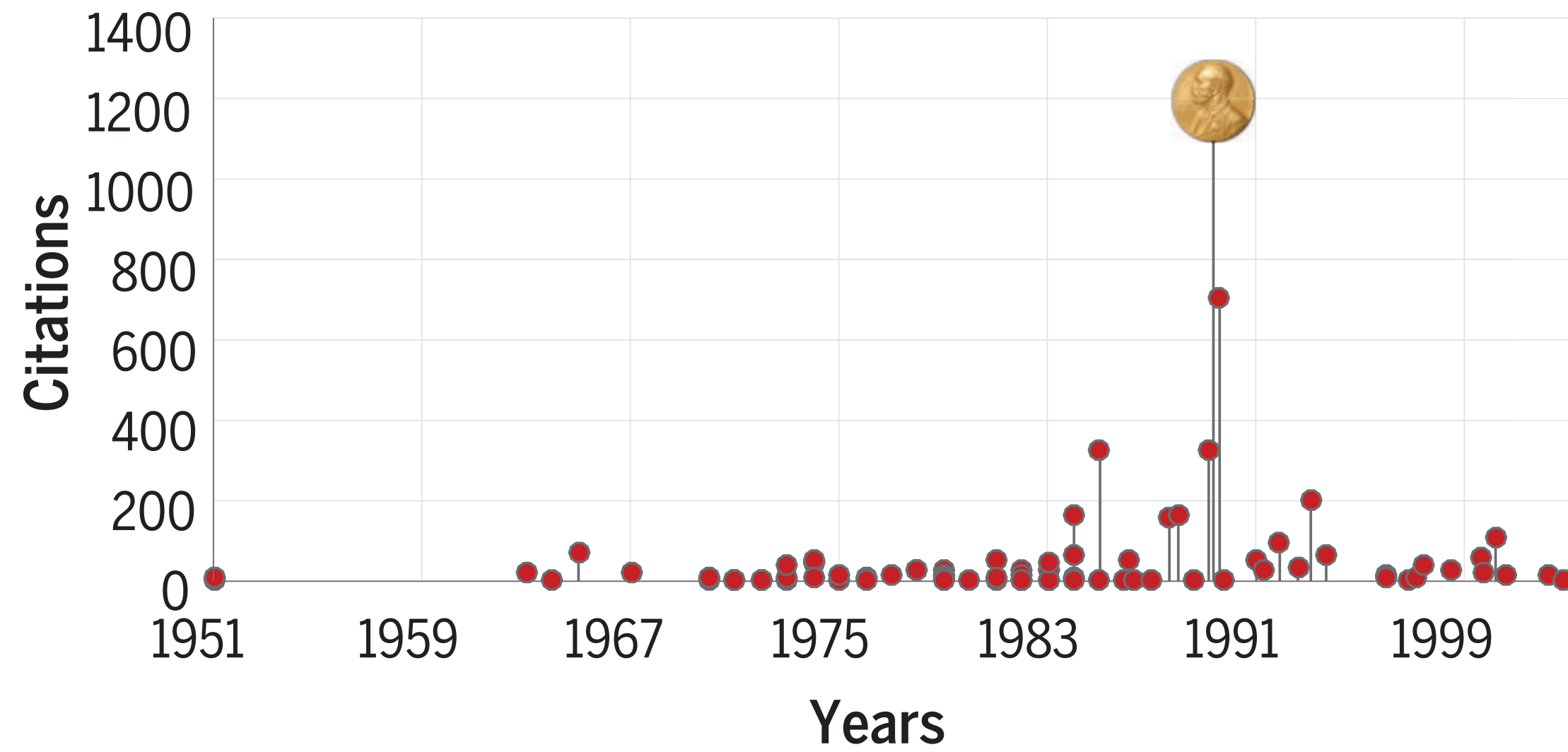


# The hit is random in a scientist's sequence of publications

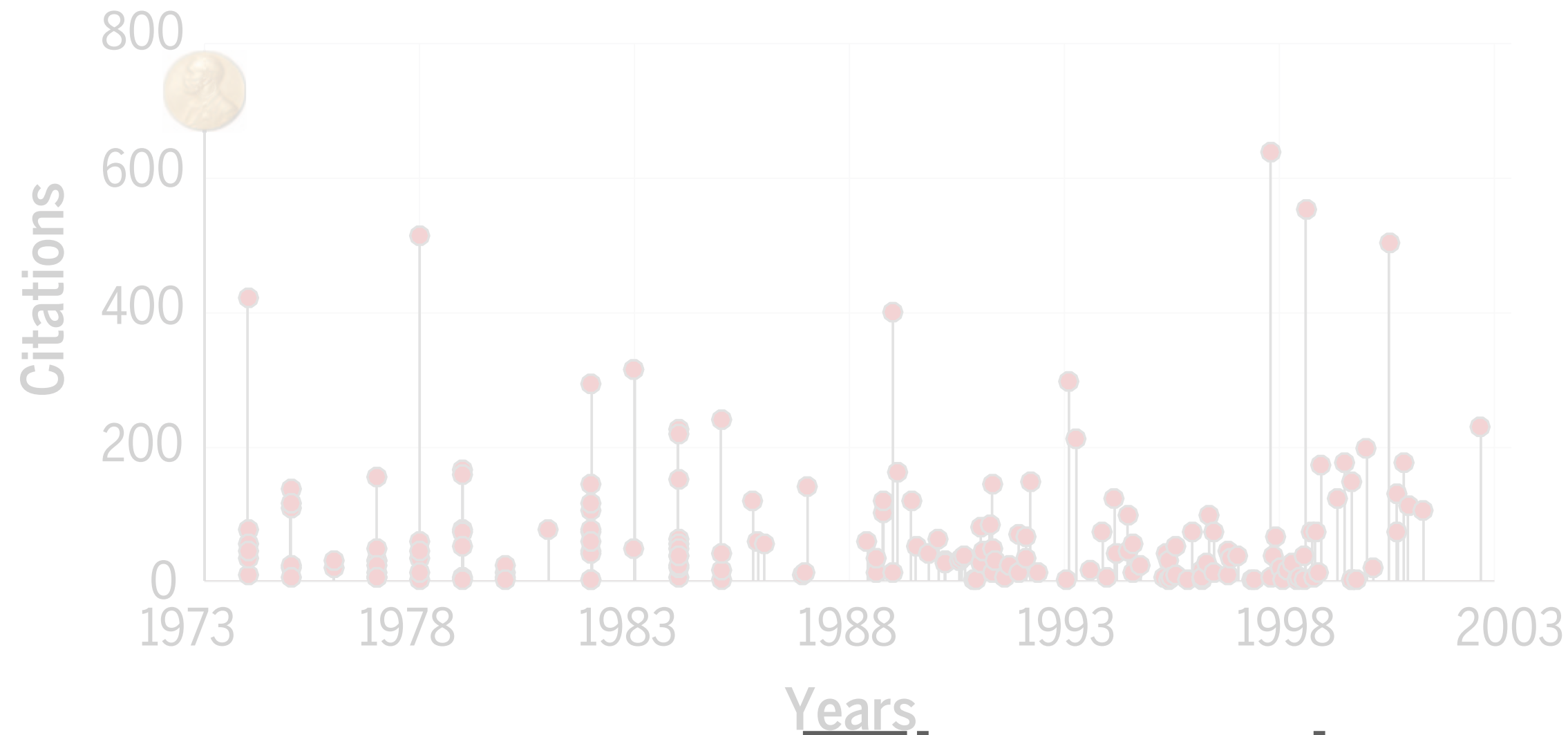




Frank A. Wilczek  
Physics Nobel, 2004

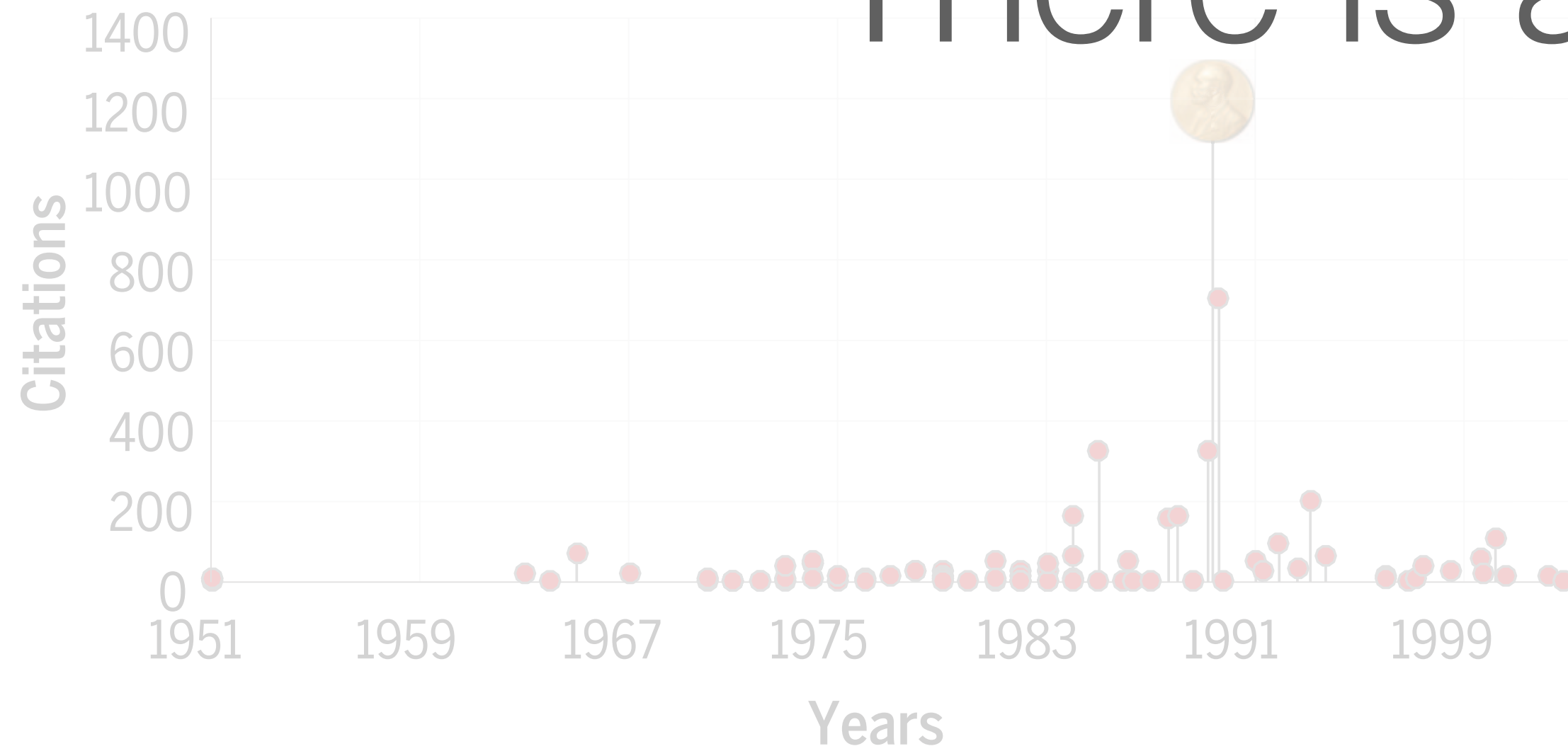


John B. Fenn  
Chemistry Nobel, 2002



Frank A. Wilczek  
Physics Nobel, 2004

There is always hope!



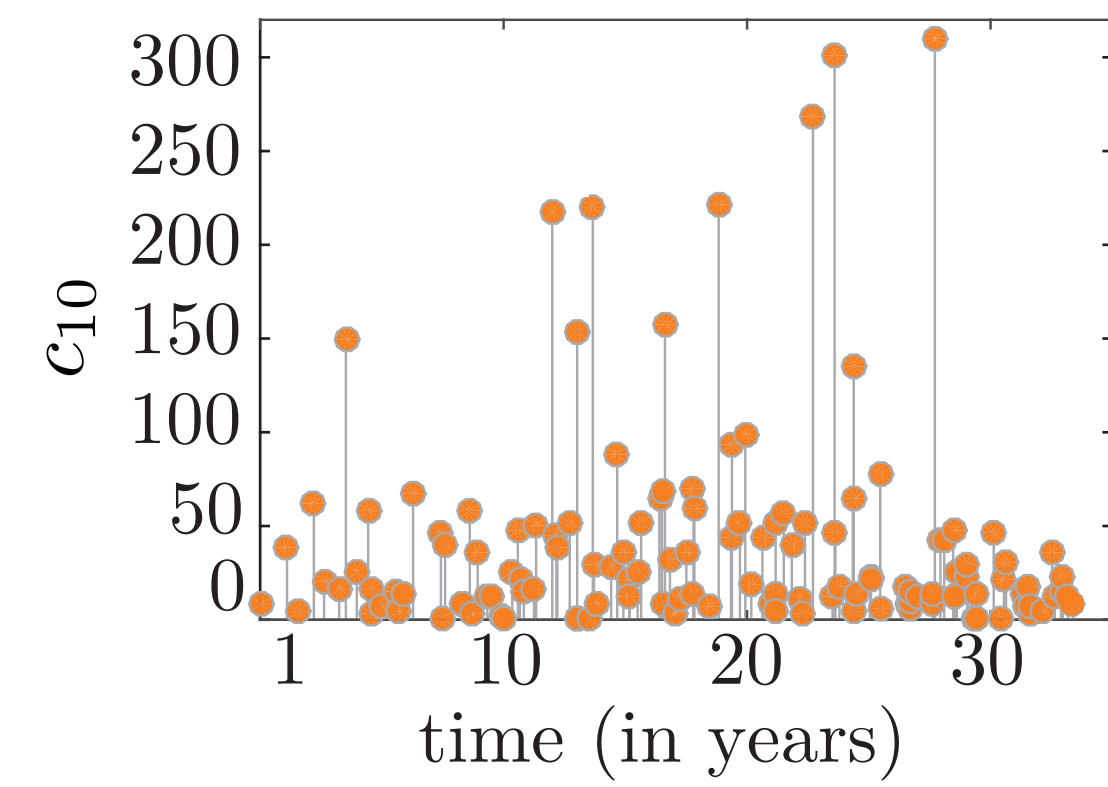
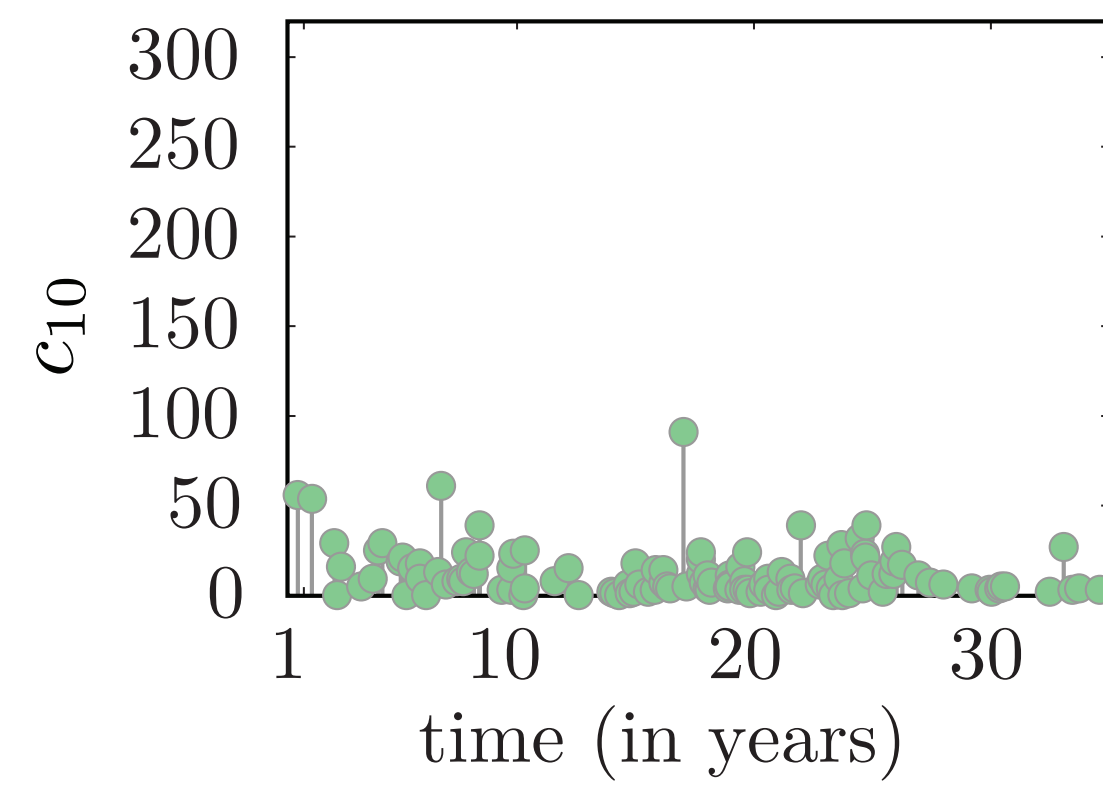
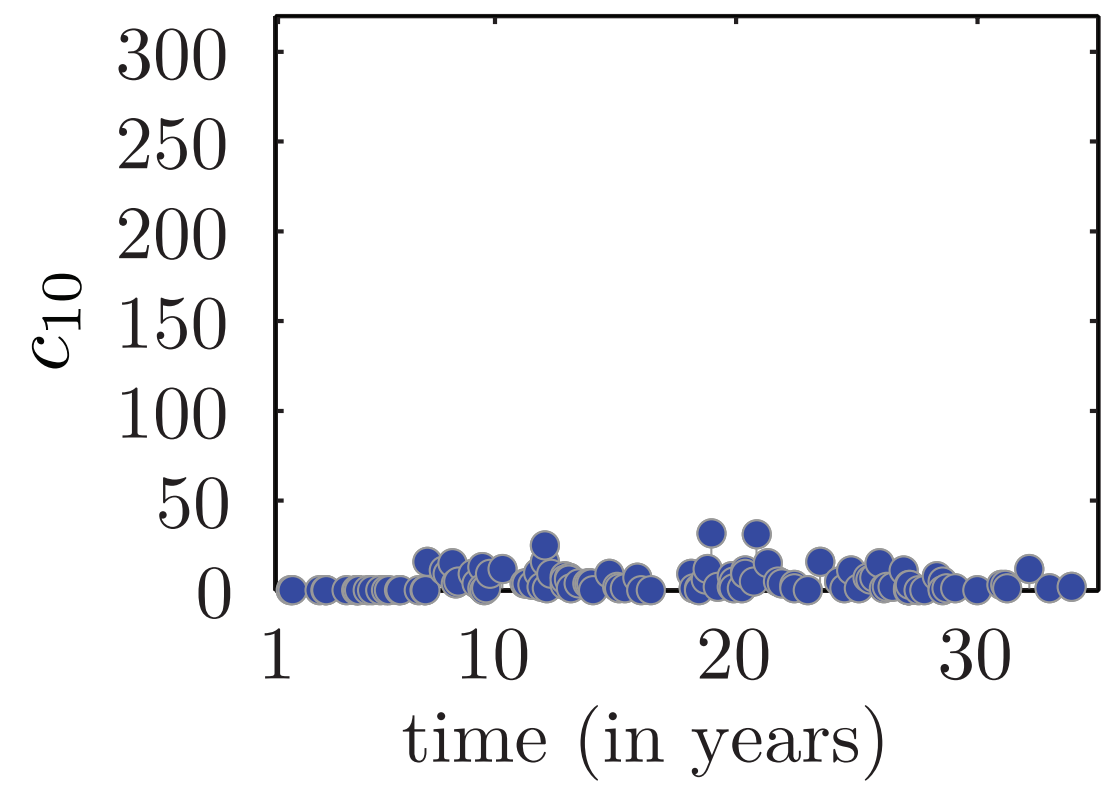
John B. Fenn  
Chemistry Nobel, 2002



Impact is random  
within a career

# Careers differ for systematic impact

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# Modelling individual careers: Q-model

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$$c_{j,\alpha} = p_{\alpha} Q_j$$

impact of j's paper = luck \* researcher Q

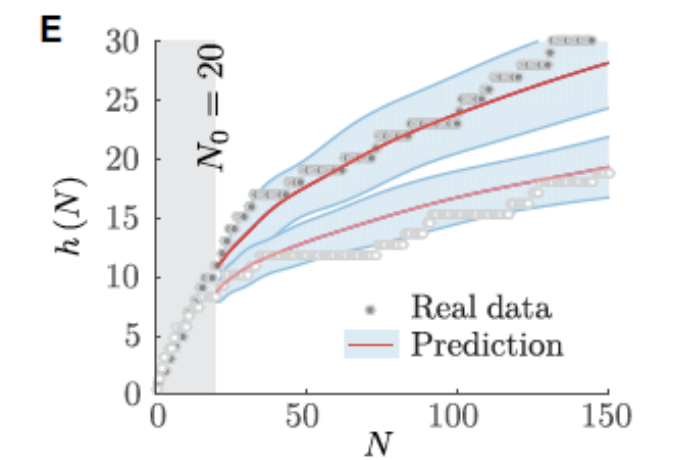
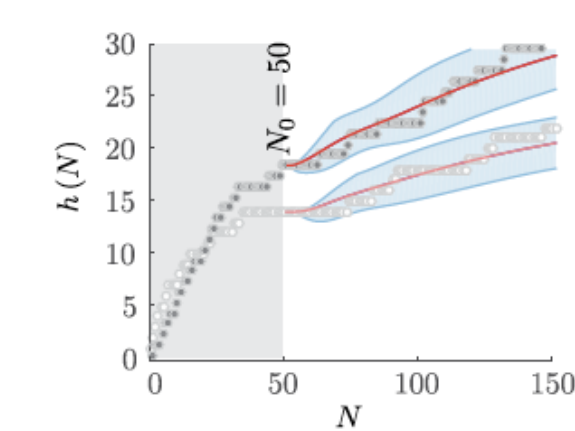
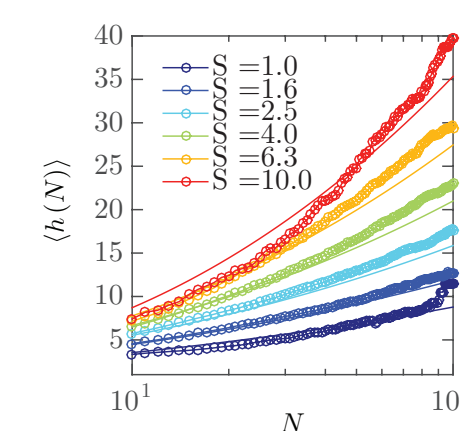
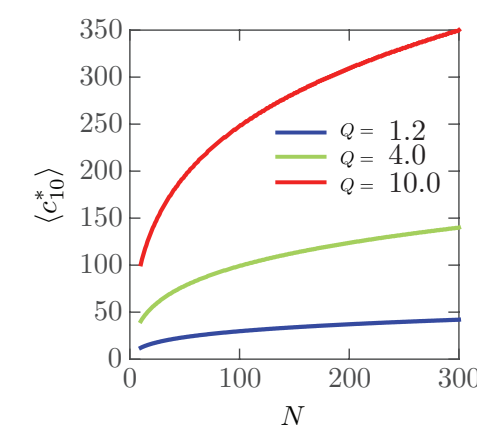
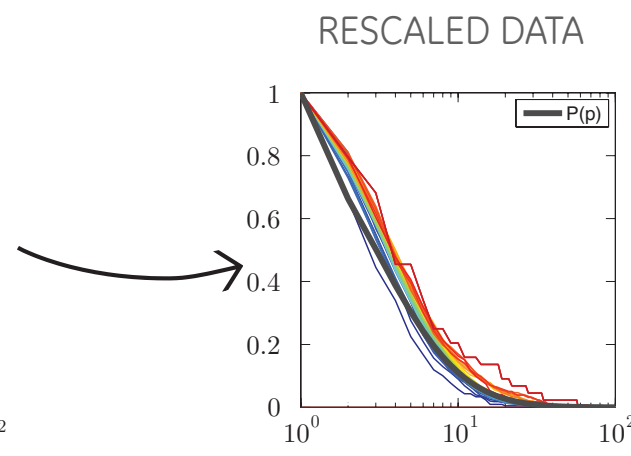
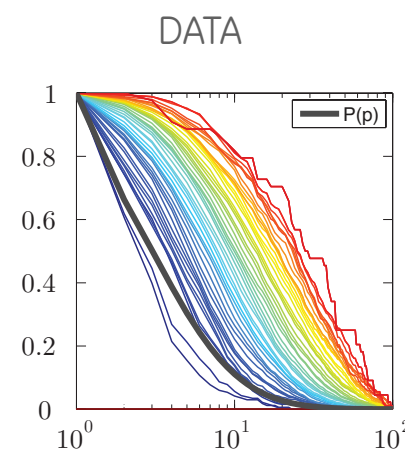
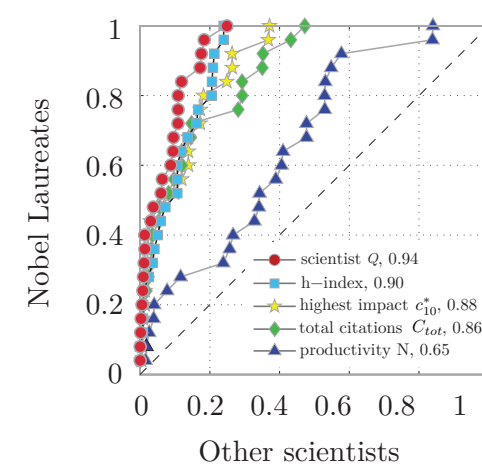
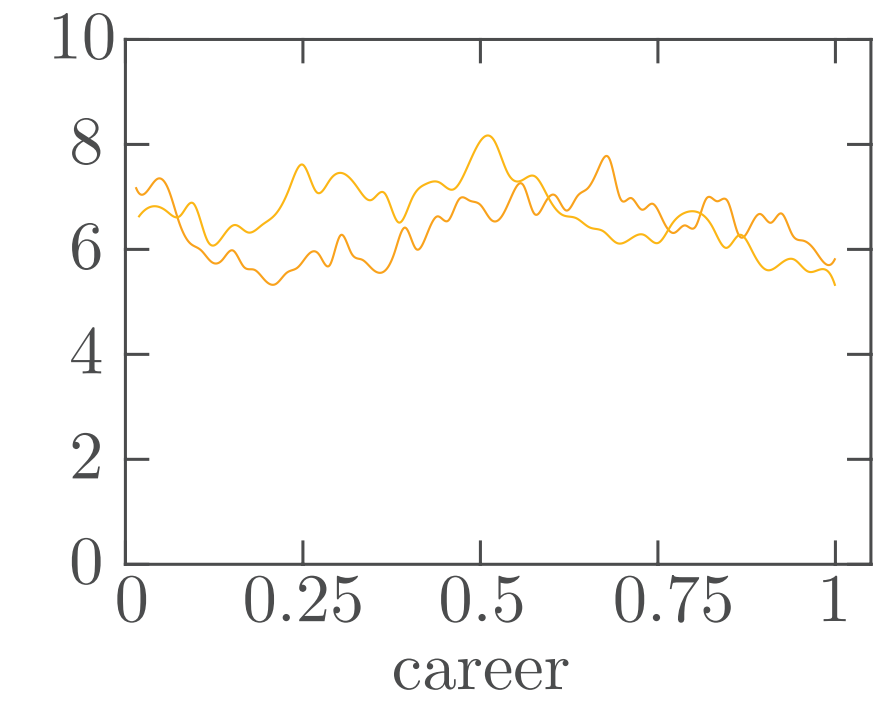
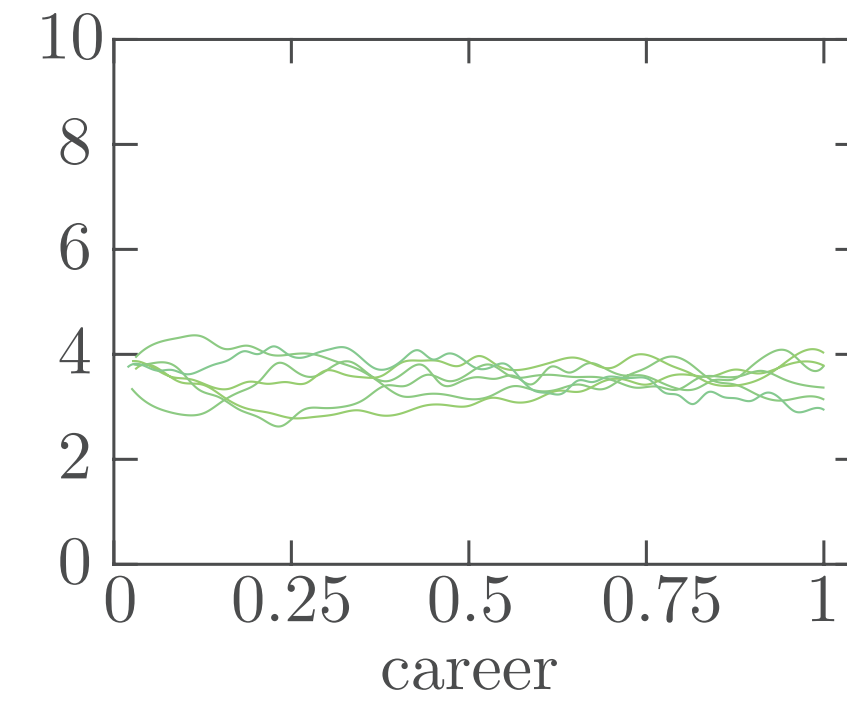
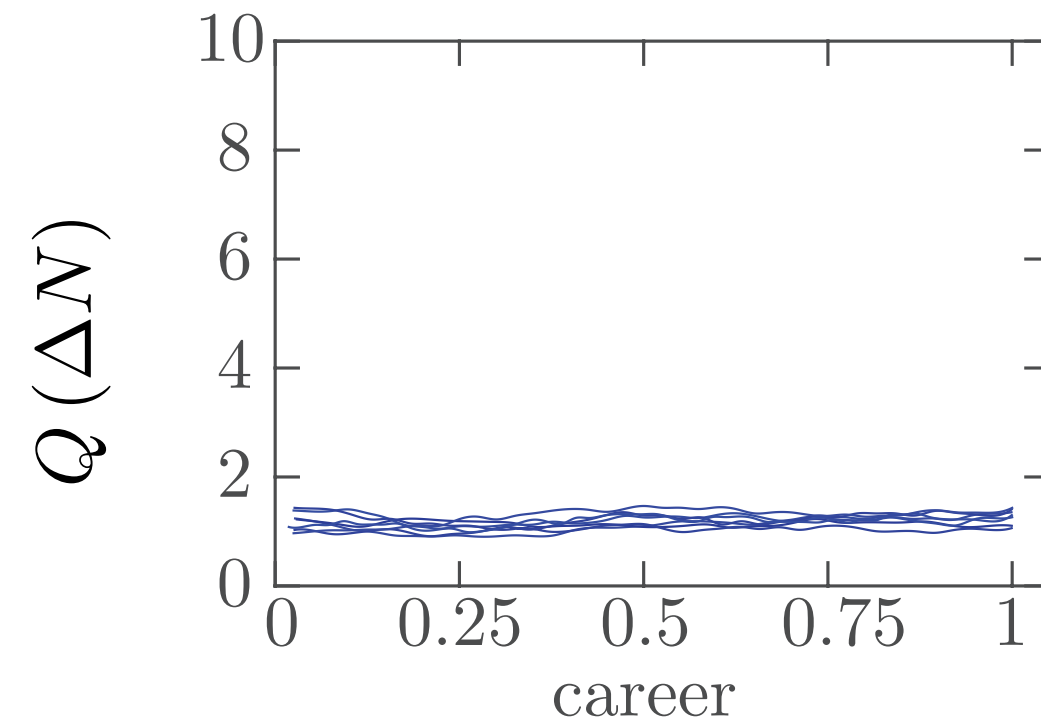
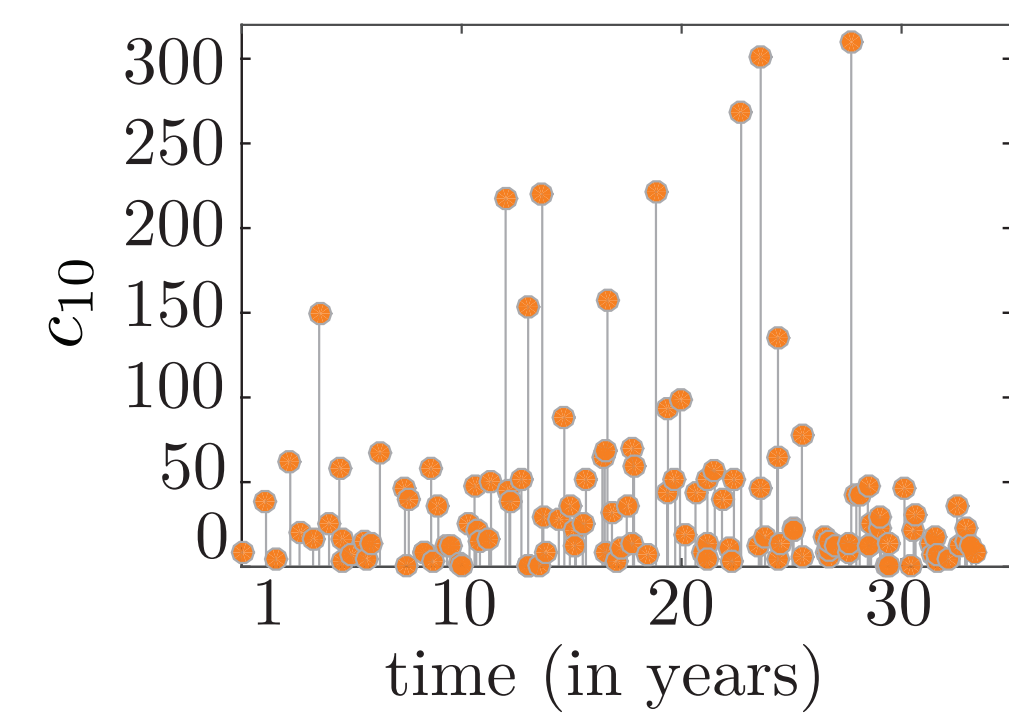
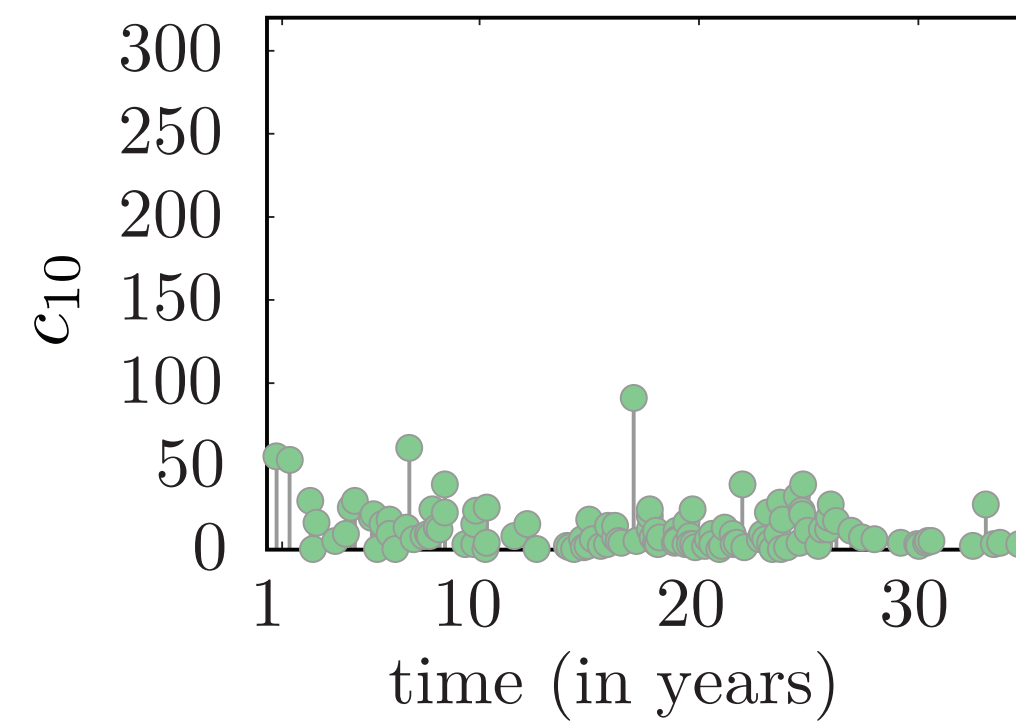
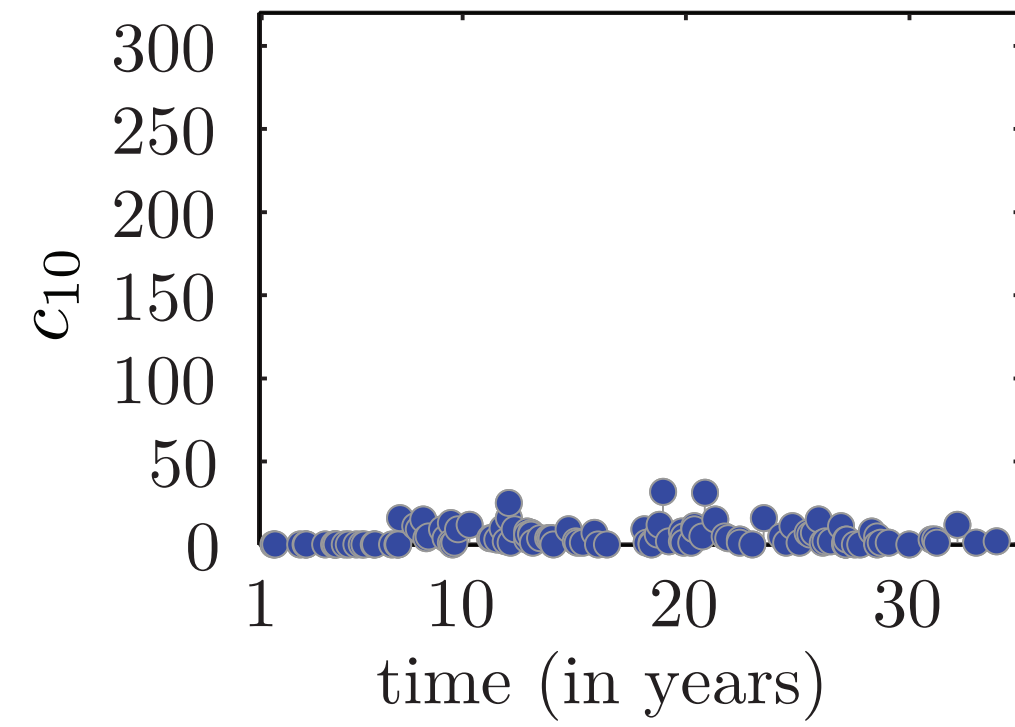




*I* = *P* · *Q*

impact = luck \* individual ability

# The model provides more testable predictions





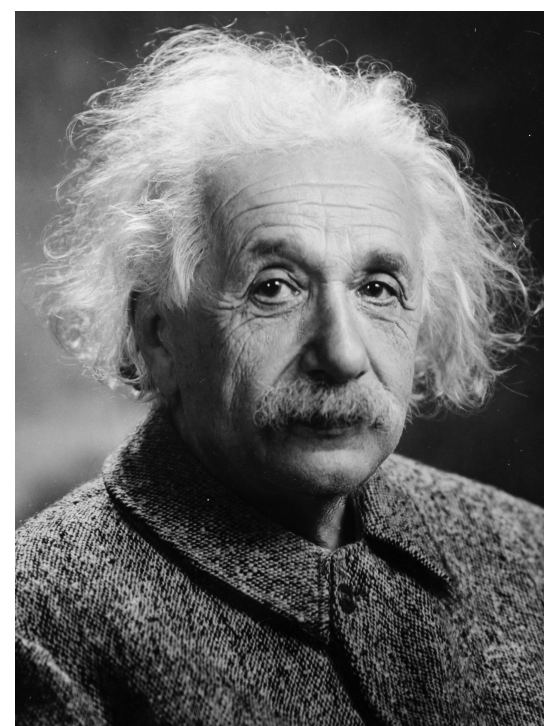
# Hot streaks in artistic, cultural, and scientific careers



Artists

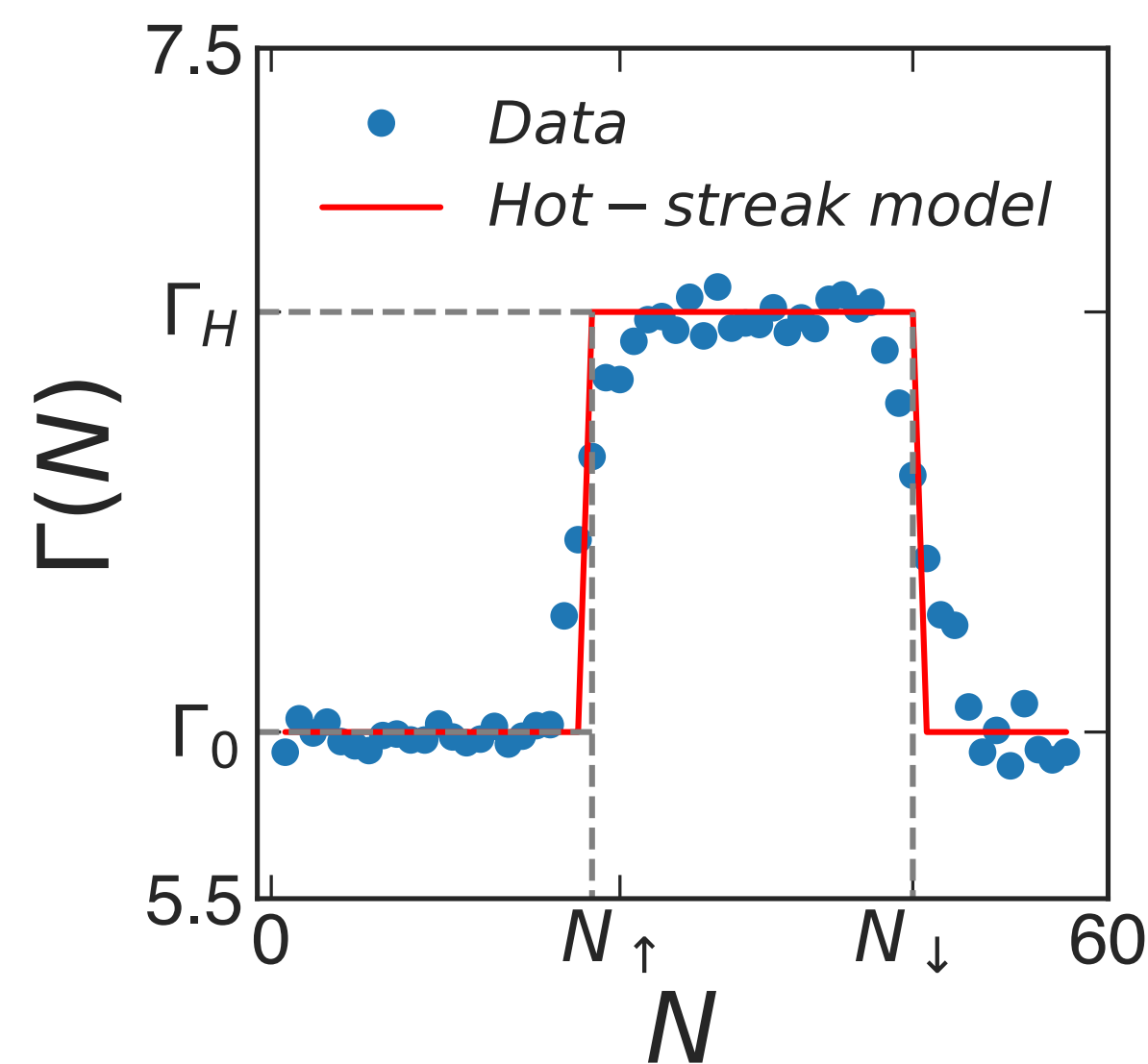


Movie directors



Scientists

Random Impact Rule  
Biggest hit  
2nd Biggest  
3rd Biggest

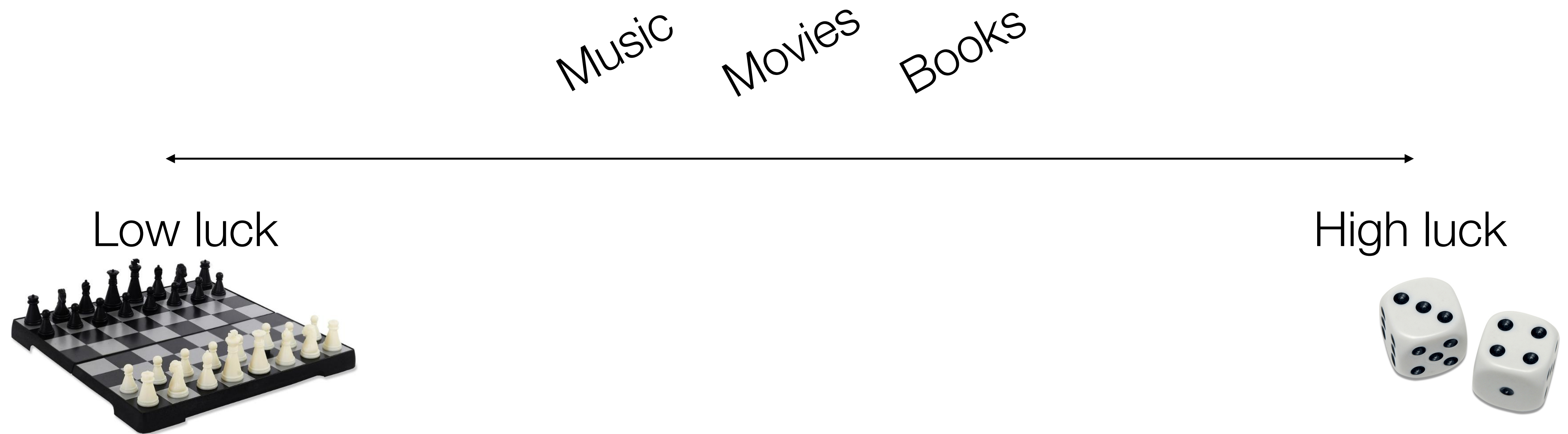


Hot Streak model



# Success and luck in creative careers

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Who is going to have an  
outstanding achievement?

And when?

Who is going to have an  
outstanding achievement?

Lucky scientists with high Q,

And when?



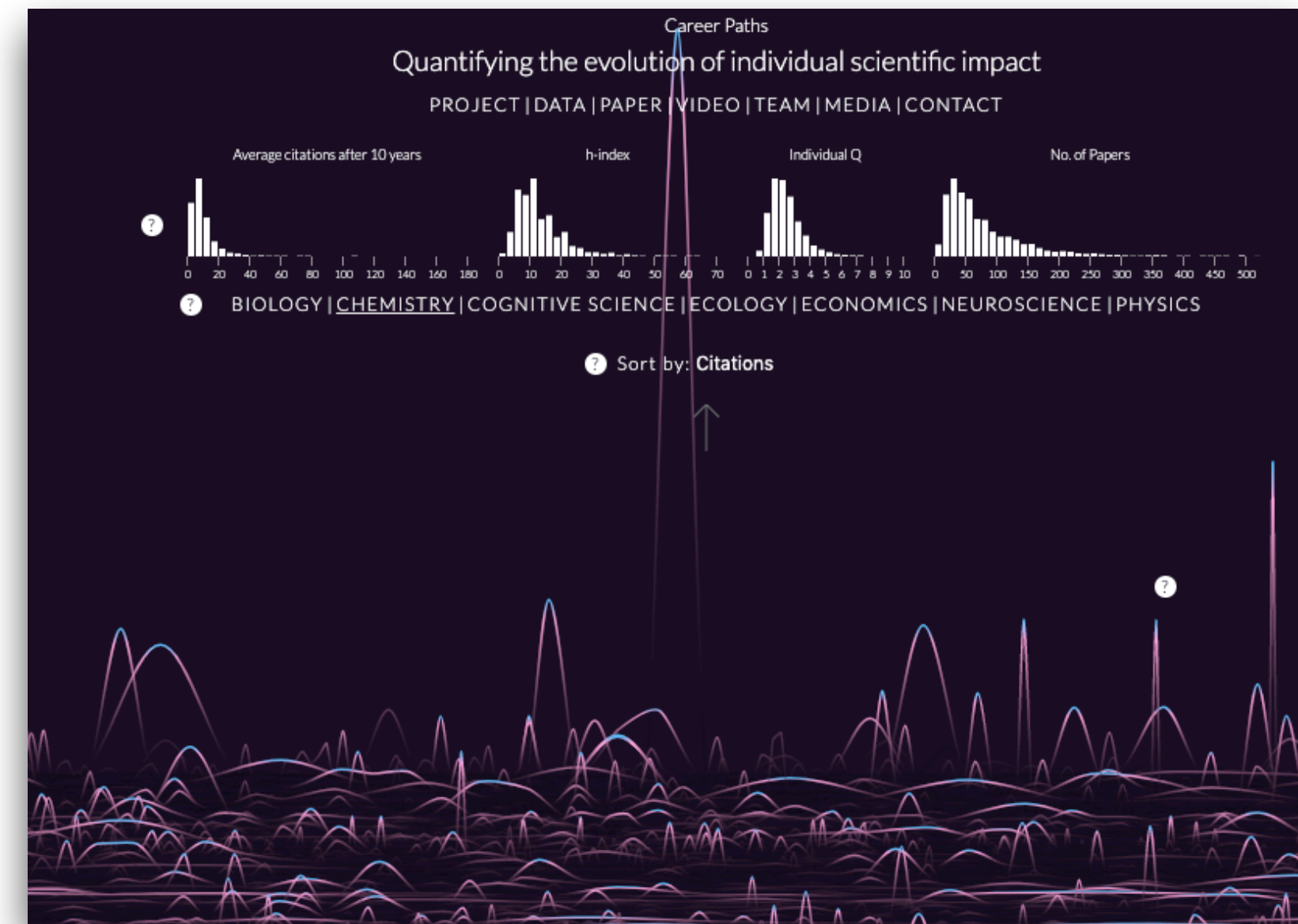
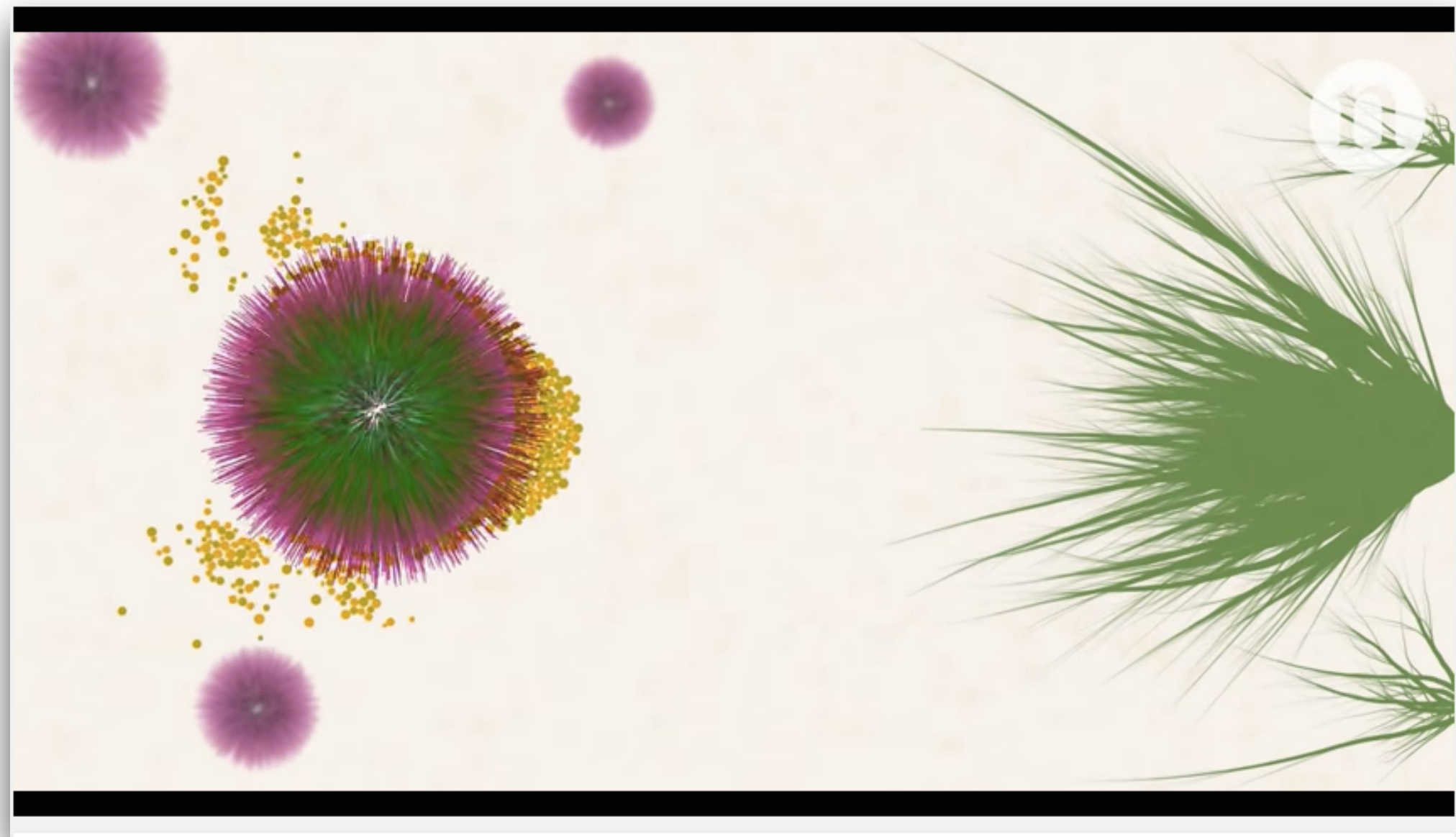
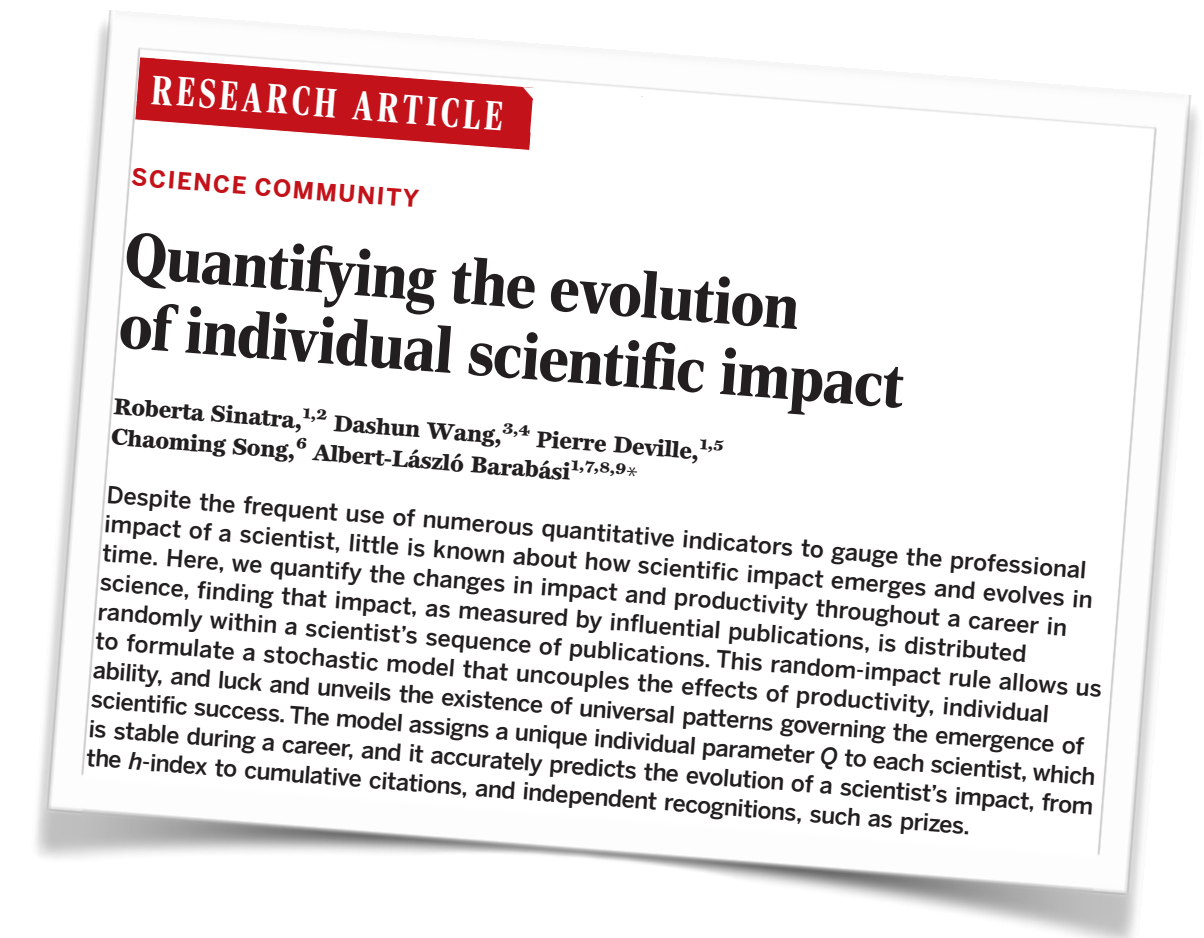
Who is going to have an  
outstanding achievement?

Lucky scientists with high Q,

And when?

Randomly within their career

# Video and interactive visualization are online



Nature video:  
Is a scientific career predictable?

<http://sciencepaths.kimalbrecht.com/>

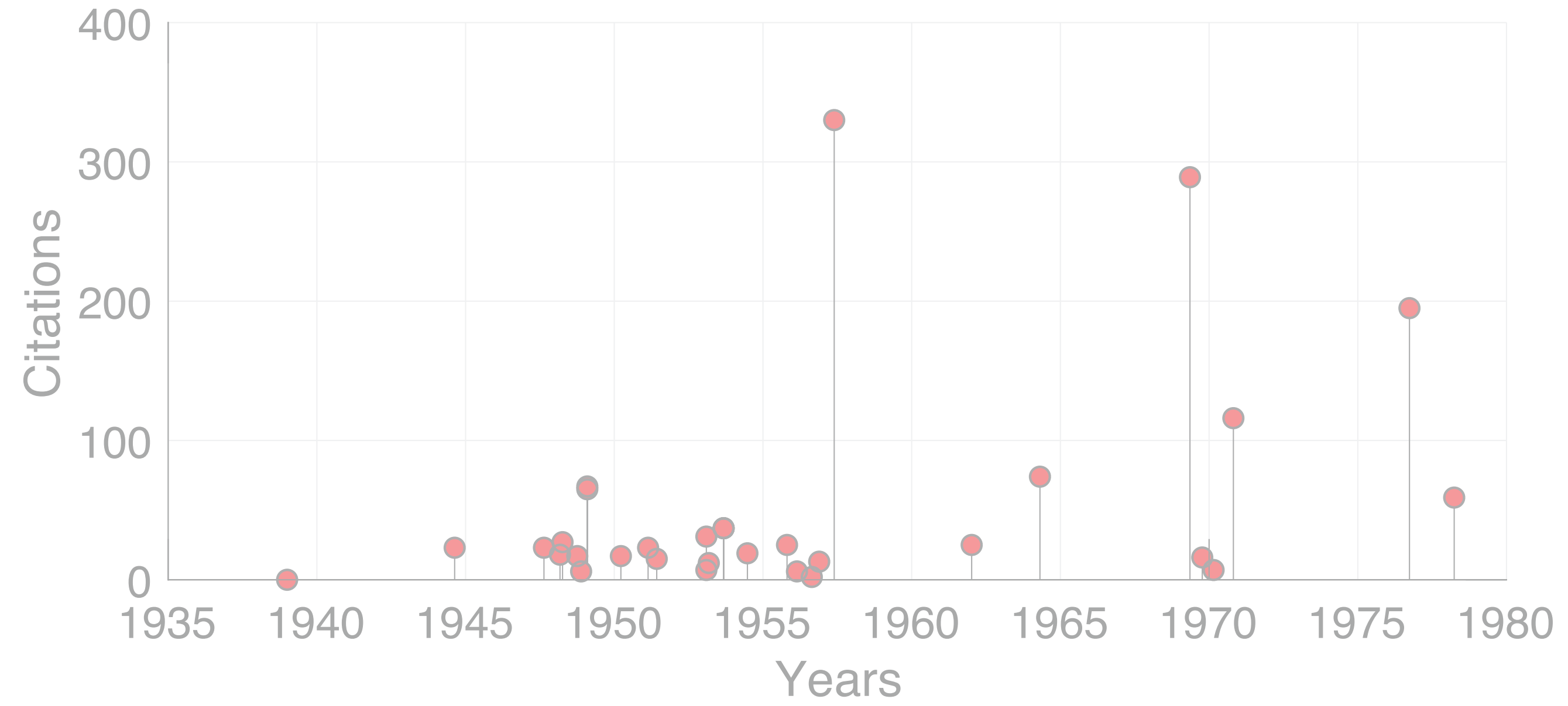
# 2 Challenges



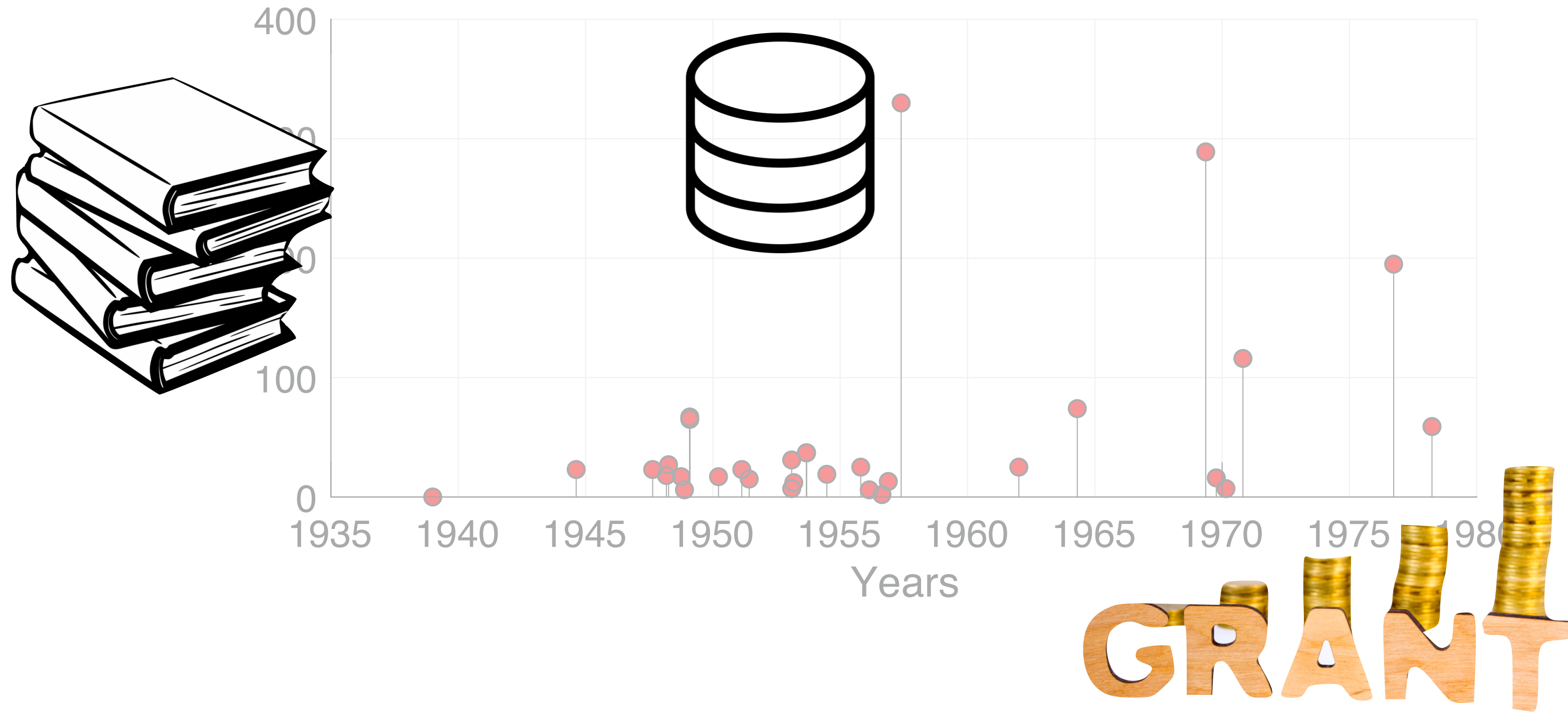


1

# “Career”?

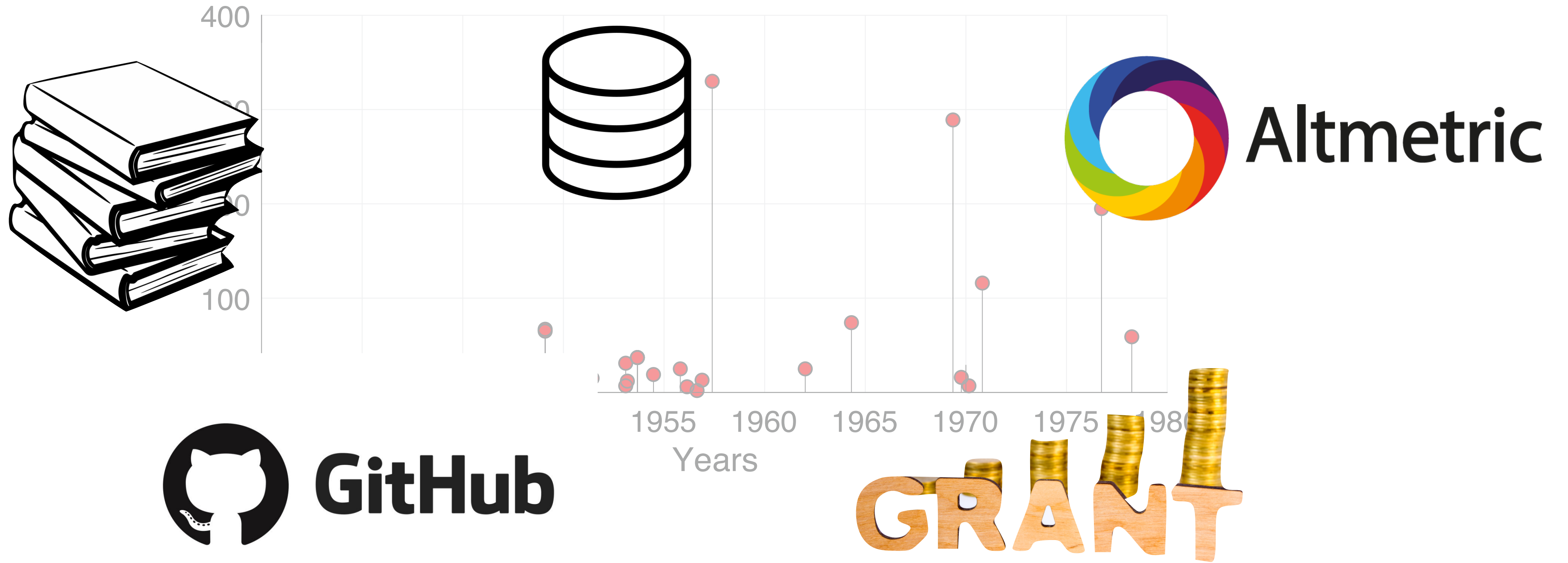


# “Career”?

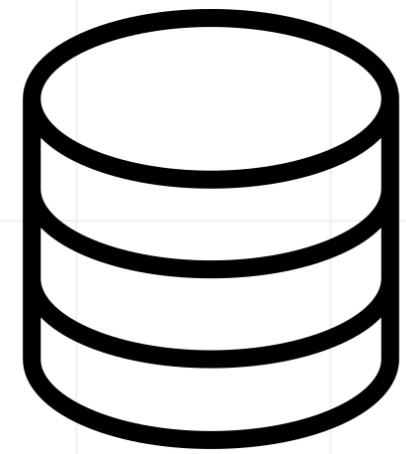
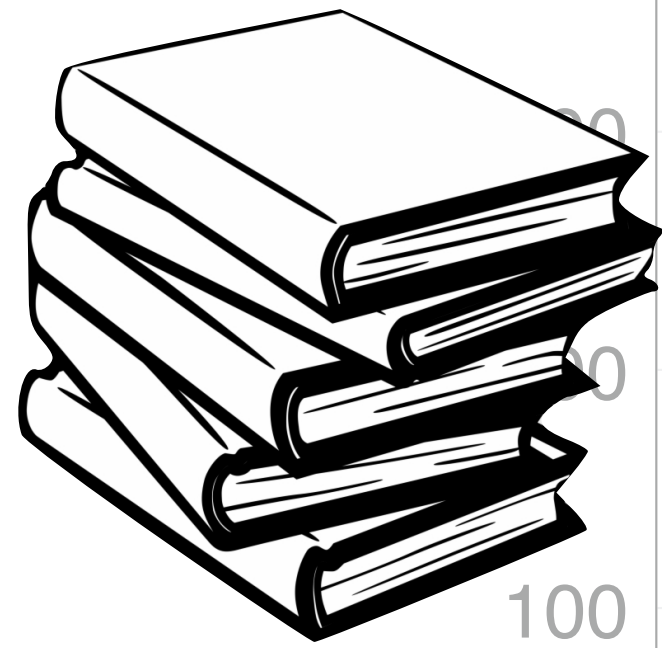
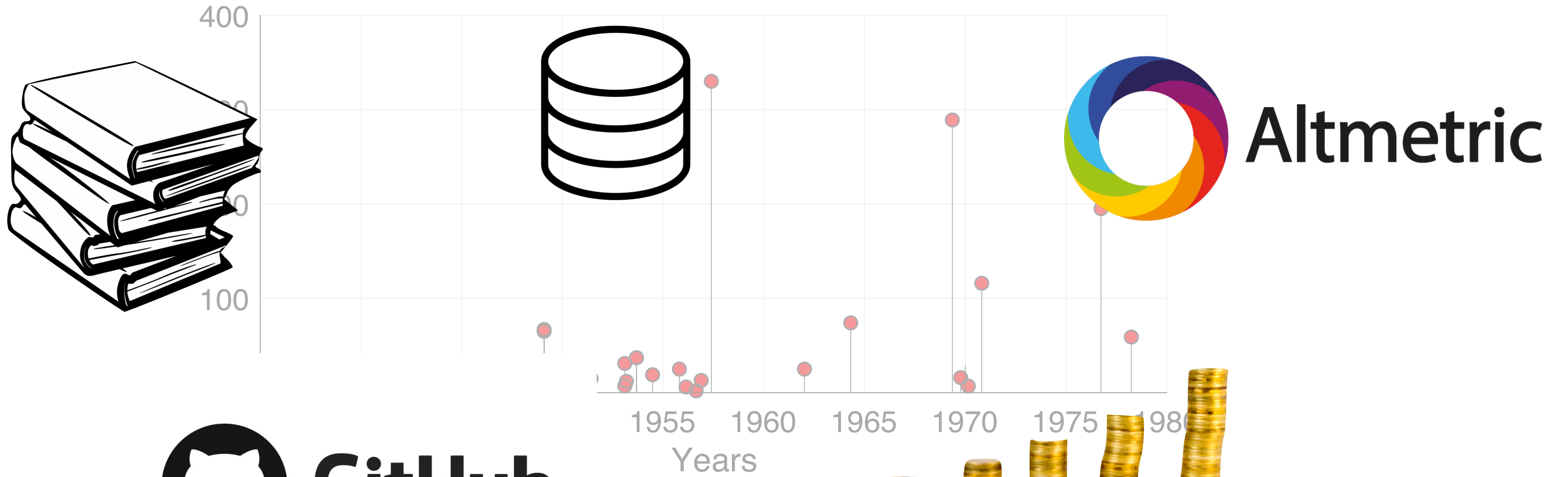




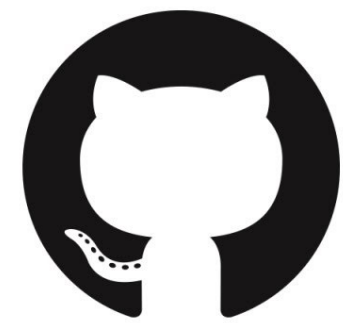
# “Career”?



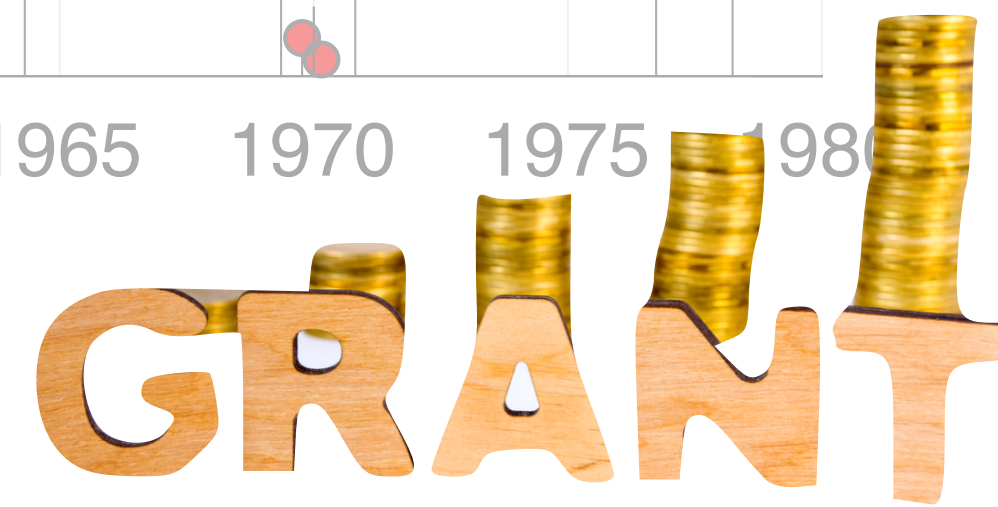
# “Career”?



Altmetric



GitHub

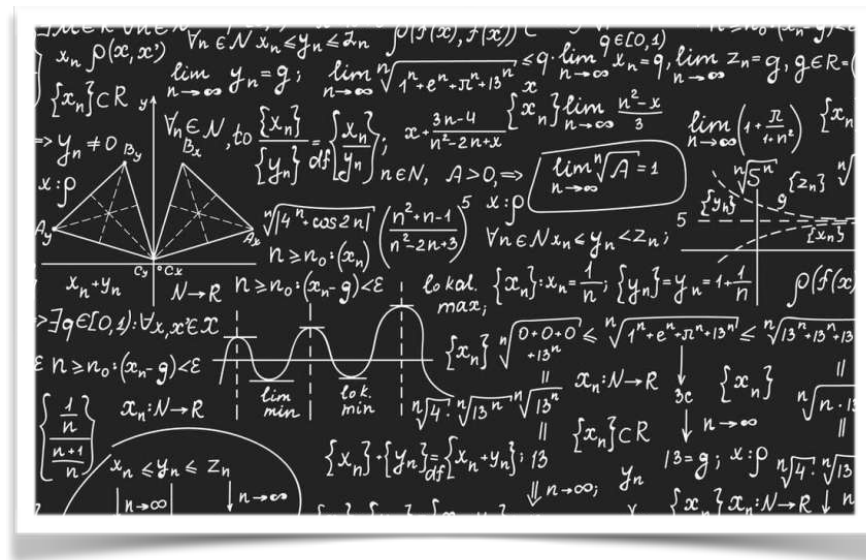


Community service

# 1 Potential issues



Combining different datasets is hard



Developing new quantitative methods is complex



2

Do performance and success in  
science differ?

2

# Do performance and success in science differ?



Citations  
Altmetrics  
Publons

...



# How scientists perceive performance

## DEMOGRAPHICS

**Participant ID #:** 149

**Name:** Jennifer

**Gender:** Female

**Ethnic Background:** Caucasian

**Age:** 22

**Degree:** Bachelors of Science, obtained May 2011 from

University

## BACKGROUND

**GPA:** 3.2

**GRE score:** 650 verbal, 780 quant

**Awards/honors:** President's Service Award, Rotary Club College Scholarship

**Previous research experience:** 2 years as a research assistant working with 2 different faculty mentors

**Academic standing:** appears from Jennifer's transcript that she was in good standing upon graduation, but withdrew from 1 class prior to final

**Letters of recommendation:** 3 (2 from former faculty research supervisors, 1 from an intro science course professor), all supportive

**Future plans:** apply to doctoral programs

**Extracurricular activities:** student government, college learning center tutor

**Position sought:** Lab Manager

**Position duration:** 2 years, with possibility of renewal pending satisfactory performance

## STATEMENTS/LETTERS

**Excerpt from student statement:** "I am a motivated student and would make the most of the opportunity to serve as your lab manager. After spending a semester working in Dr. \_\_\_\_\_ lab and another year doing research with Dr. \_\_\_\_\_ have gained valuable technical skills, co-authored a journal article, and am now committed to an academic research career...as someone focused on improving my standing and enhancing my research experience, this lab manager position would provide the perfect opportunity to hone the necessary skills to make me competitive for graduate school applications... additionally, the fascinating research taking place in your lab is directly in line with my interests and experiences...in short, I am focused, motivated, organized and dedicated to improving my research skills. I am enthusiastic about the opportunity to fill the lab manager position and collaborate with you on future research."

**Excerpt from faculty recommendation letter:** "...although Jennifer admittedly took a bit longer than some students to get serious about her studies early in college, she has impressed me by improving over the last two years of her science coursework and has made every effort to make up for lost ground...she has been a strong research assistant in my lab, and I know she is capable of serving as a dedicated lab manager."





# How scientists perceive performance

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## **DEMOGRAPHICS**

**Participant ID #: 149**

**Name: Jennifer**

**Gender: Female**

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# How scientists perceive performance

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## DEMOGRAPHICS

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**Gender: Female**

**Ethnic Background: Caucasian**

**Age: 22**

**Degree: Bachelors of Science, obtained May 2011 from**

## DEMOGRAPHICS

**Participant ID #: 149**

**Name: John**

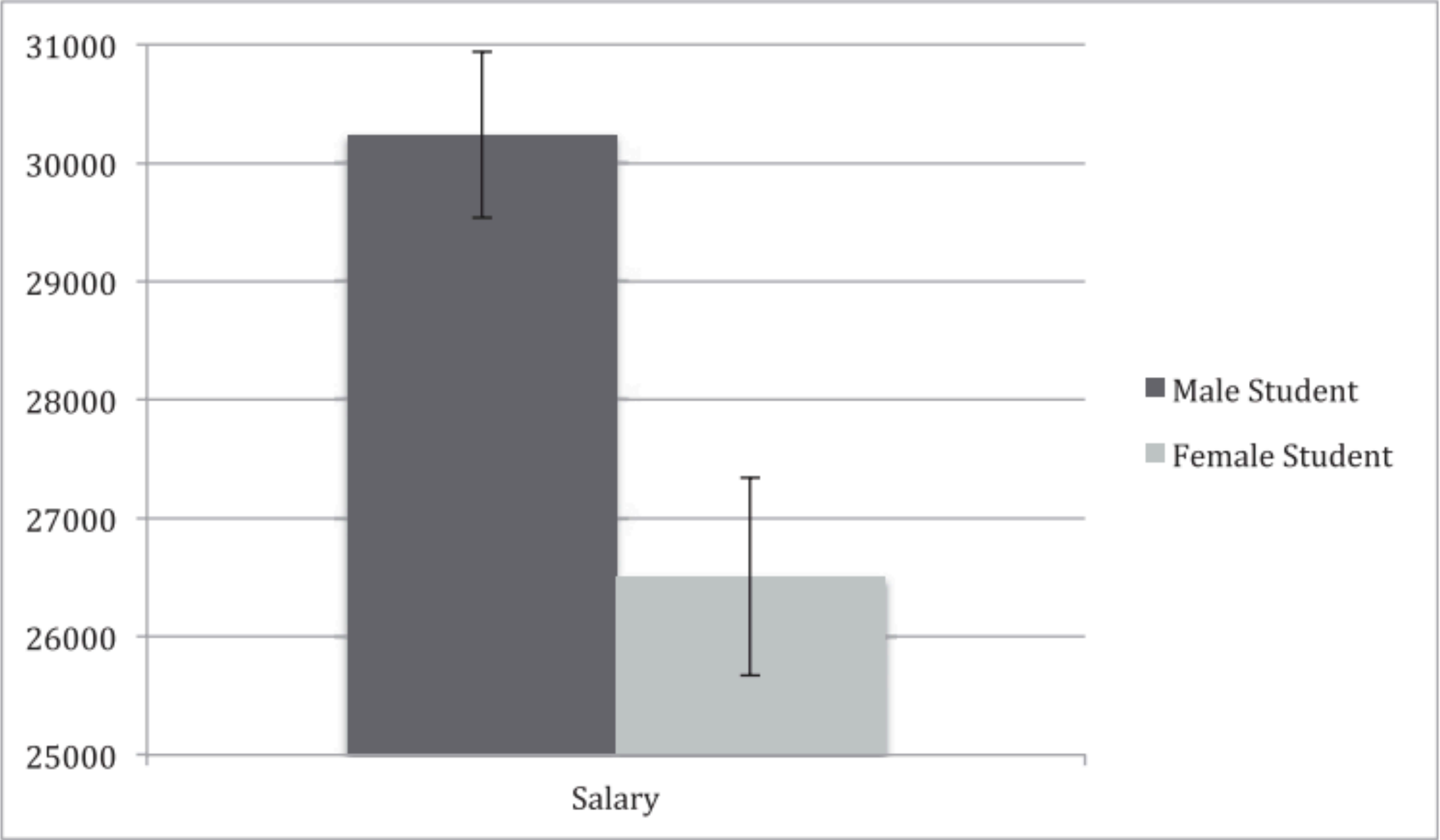
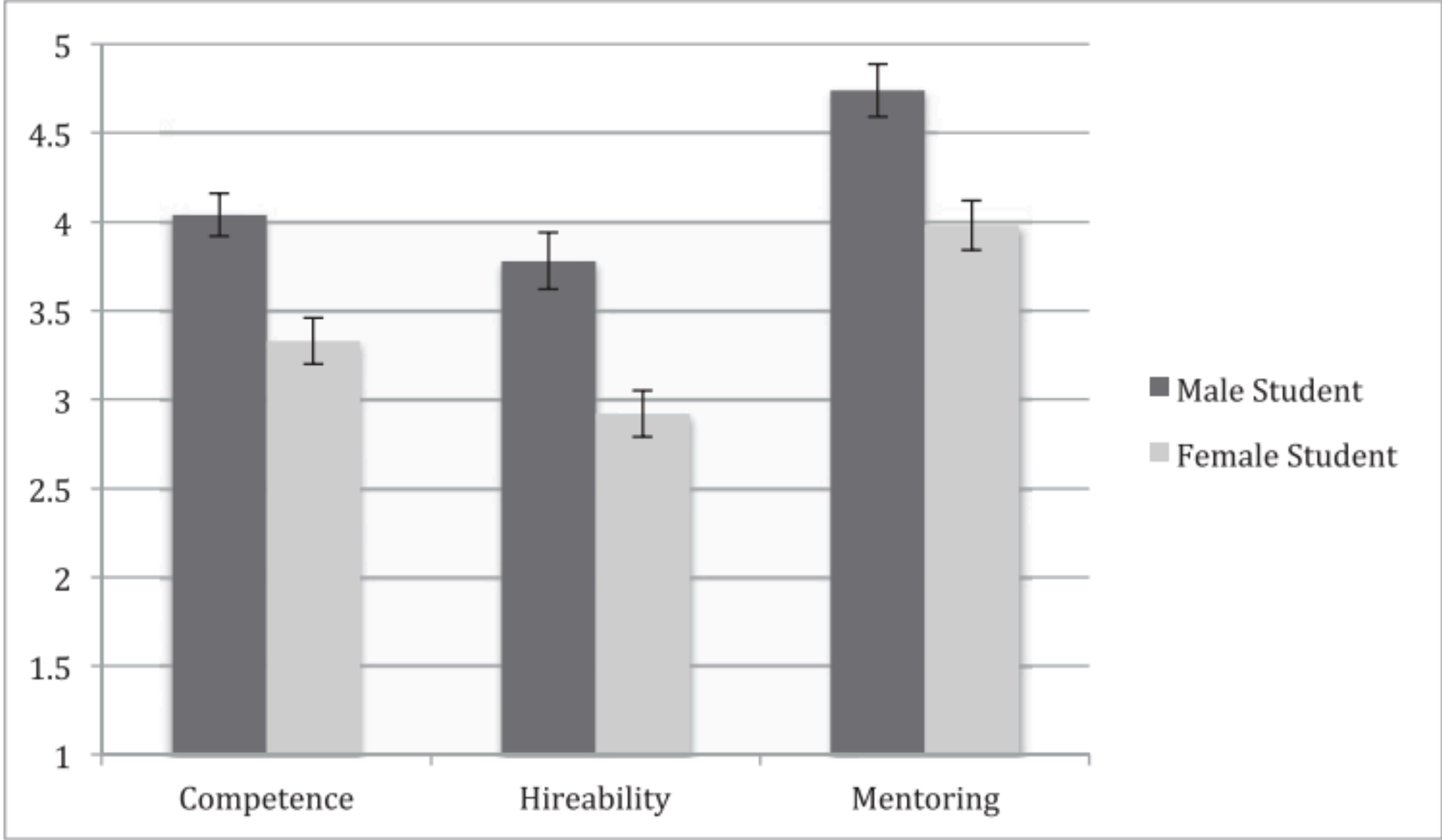
**Gender: Male**

**Ethnic Background: Caucasian**

**Age: 22**

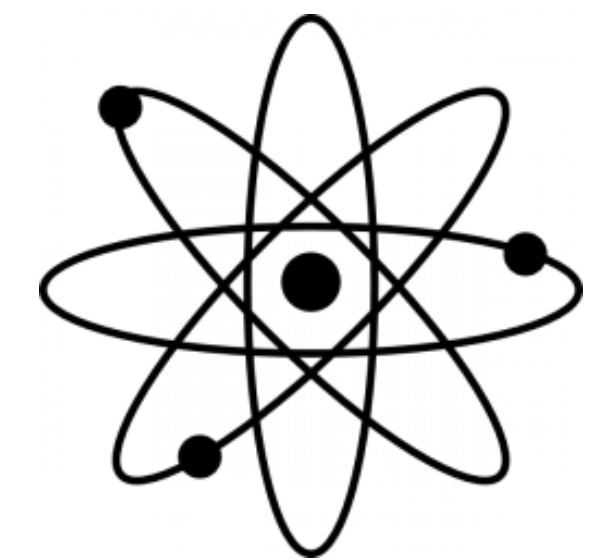
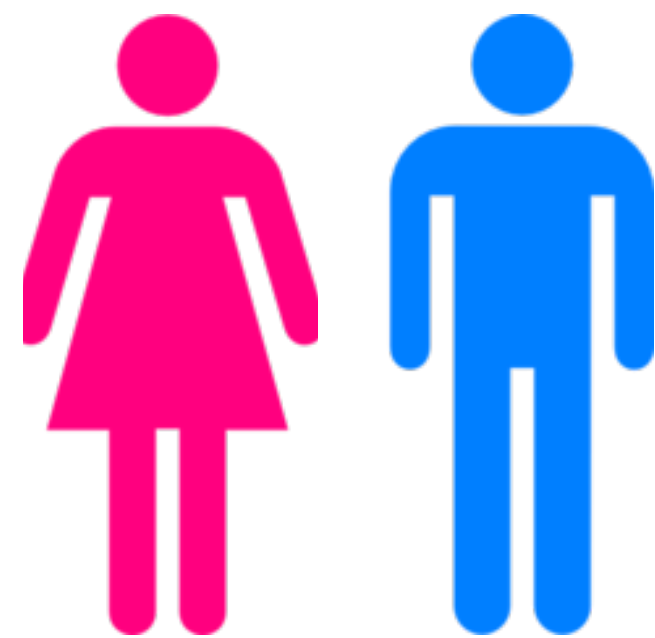
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# How scientists perceive performance

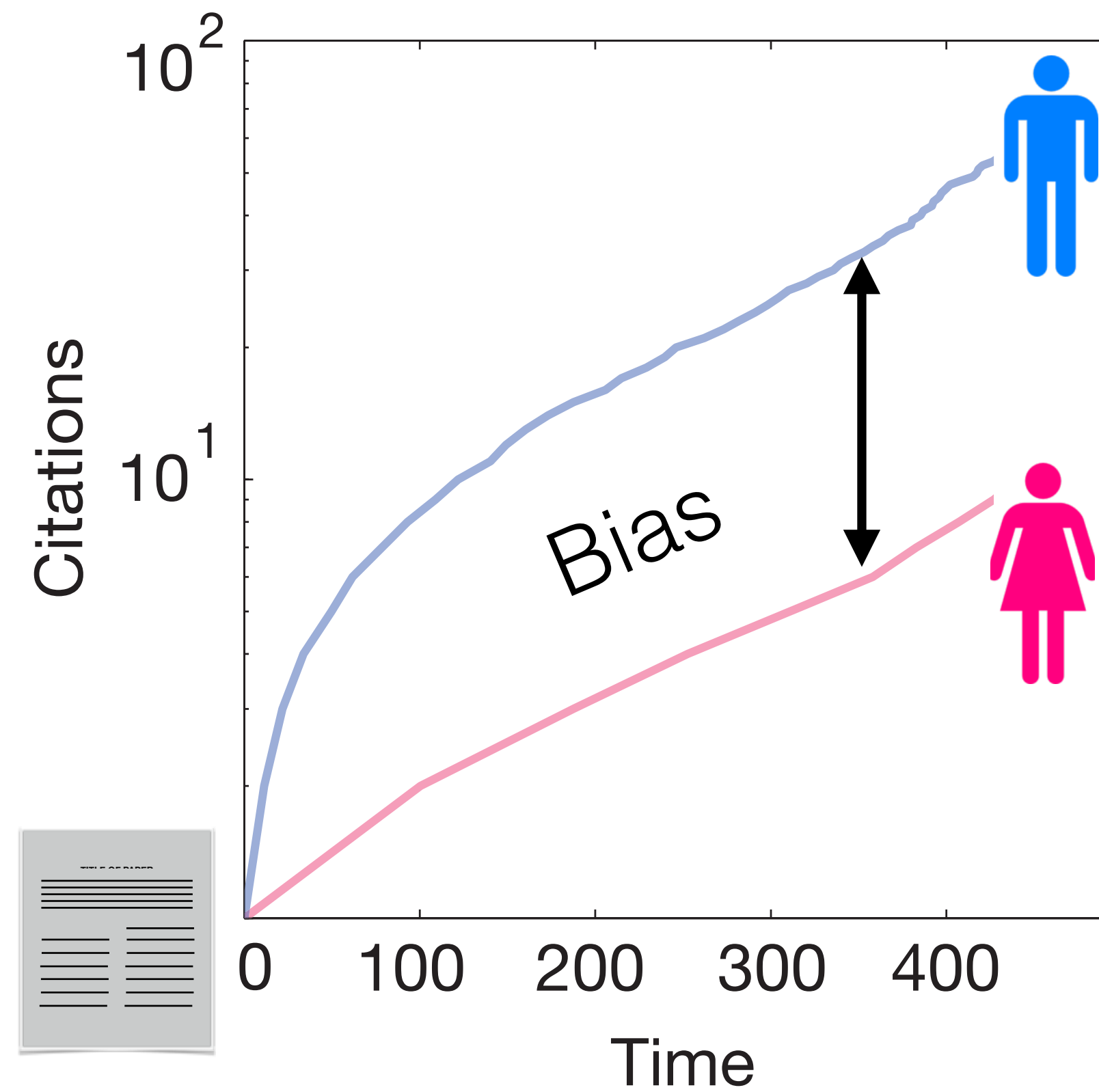
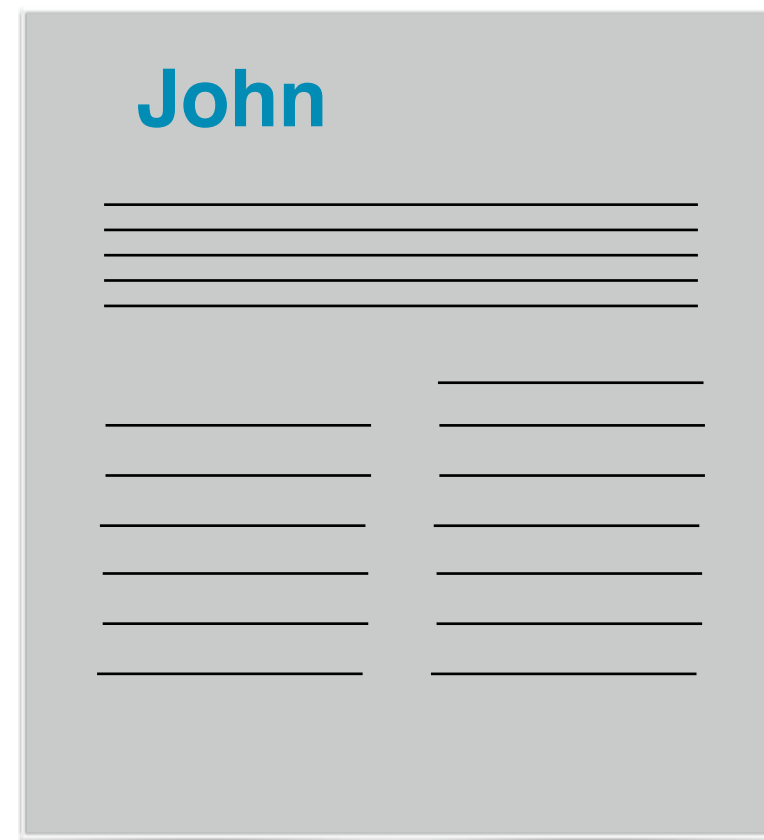




Many biases have been documented

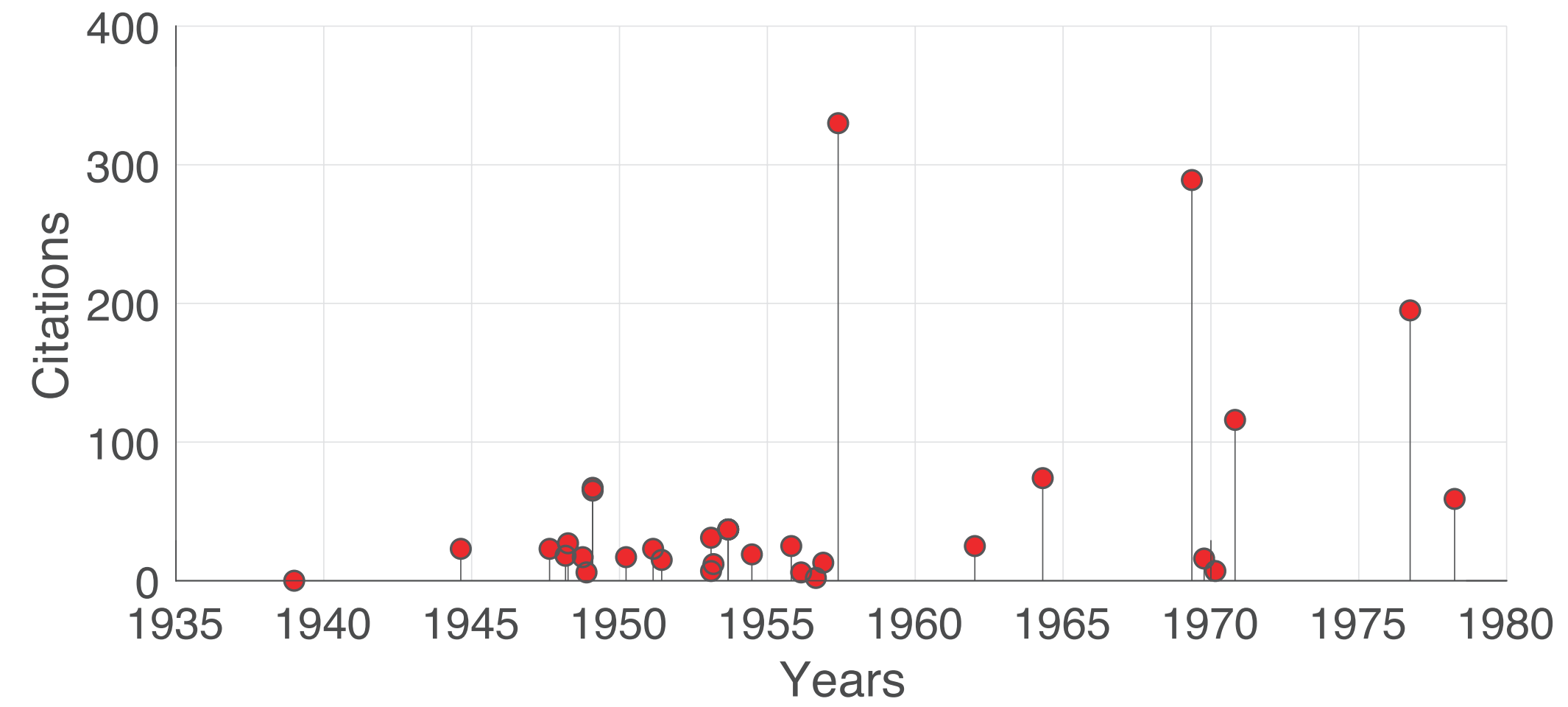


# What is the role of bias in success measures?



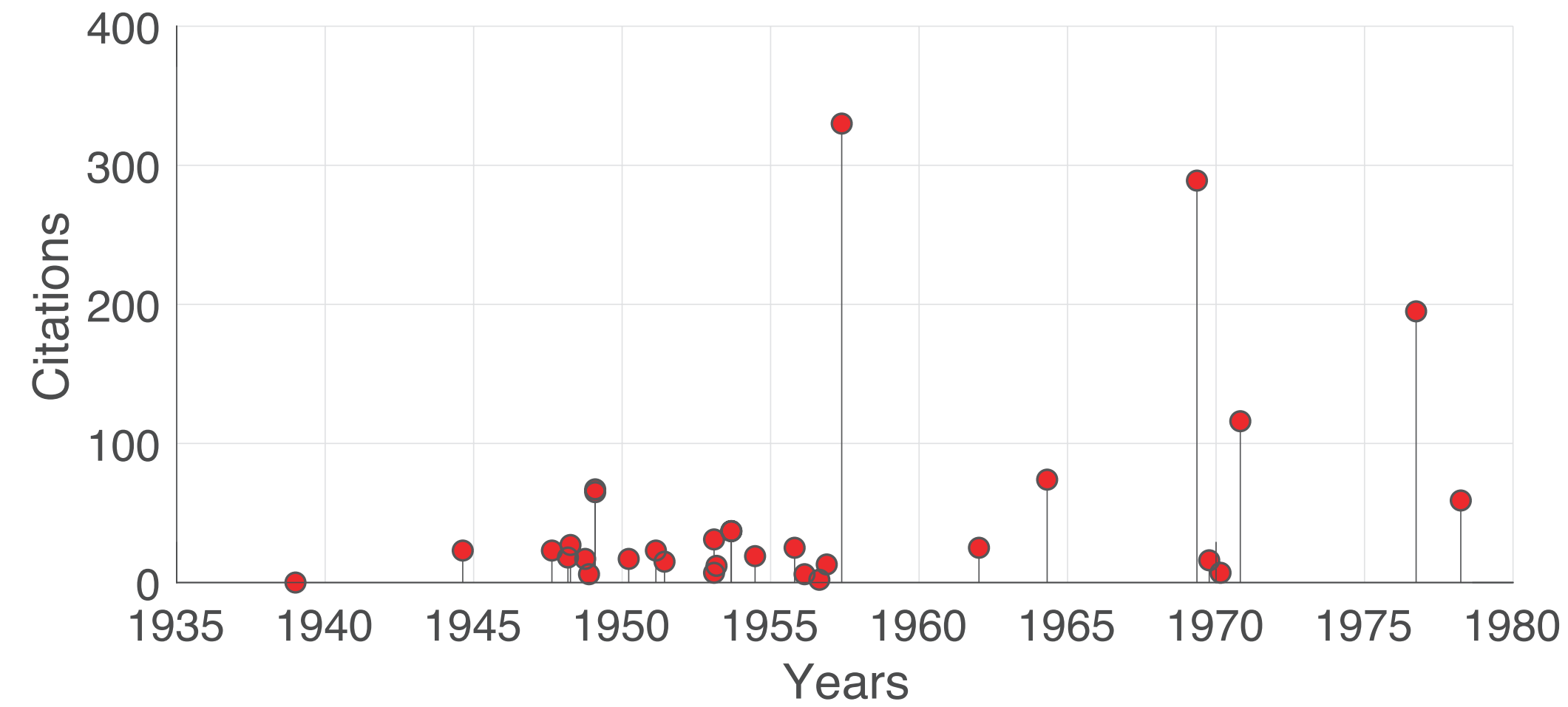
# Scientific careers and gender

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# Scientific careers and gender



Jennifer

Alice

Marta

Roberta

...

John

Bob

Christian

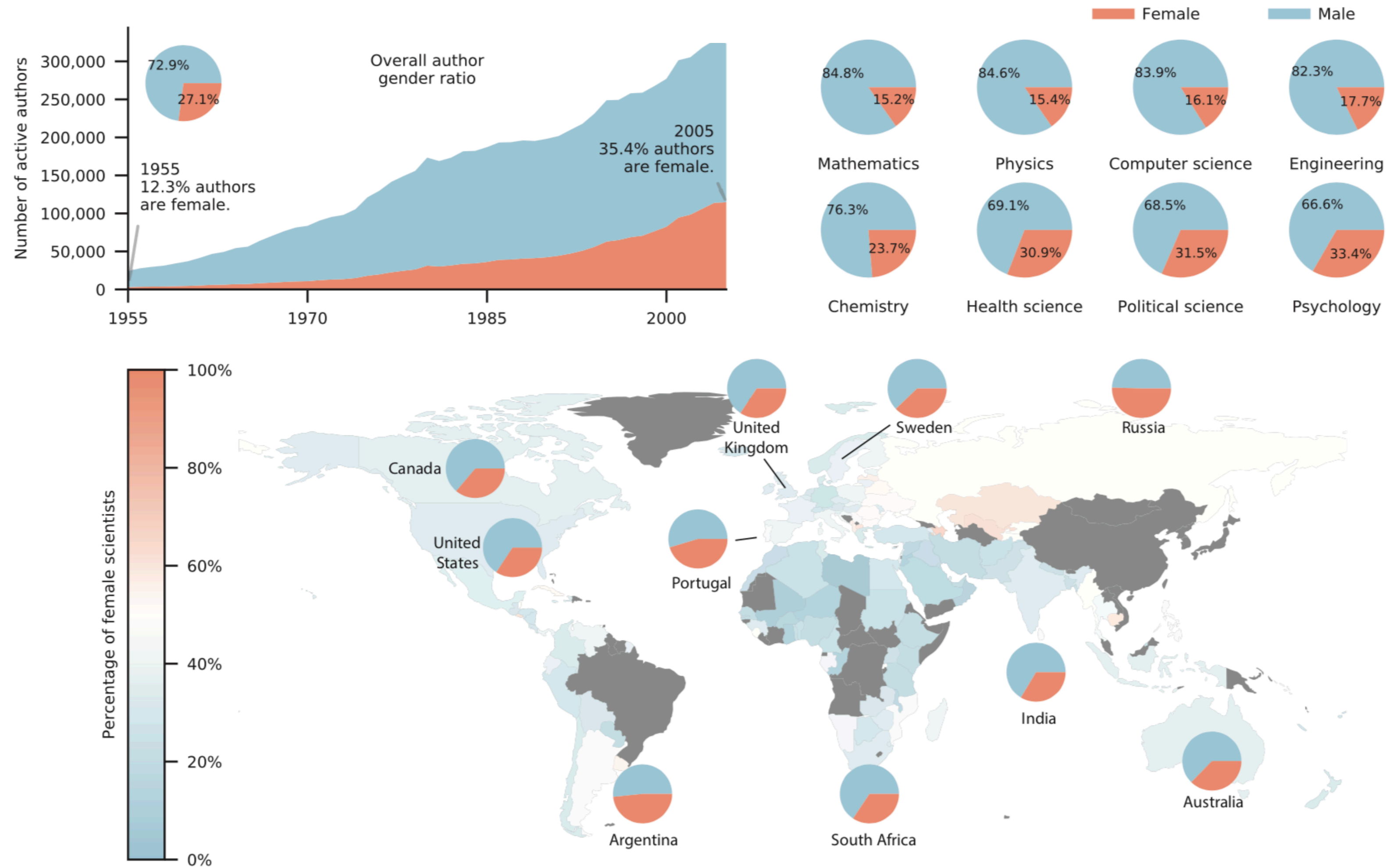
Matthew

...

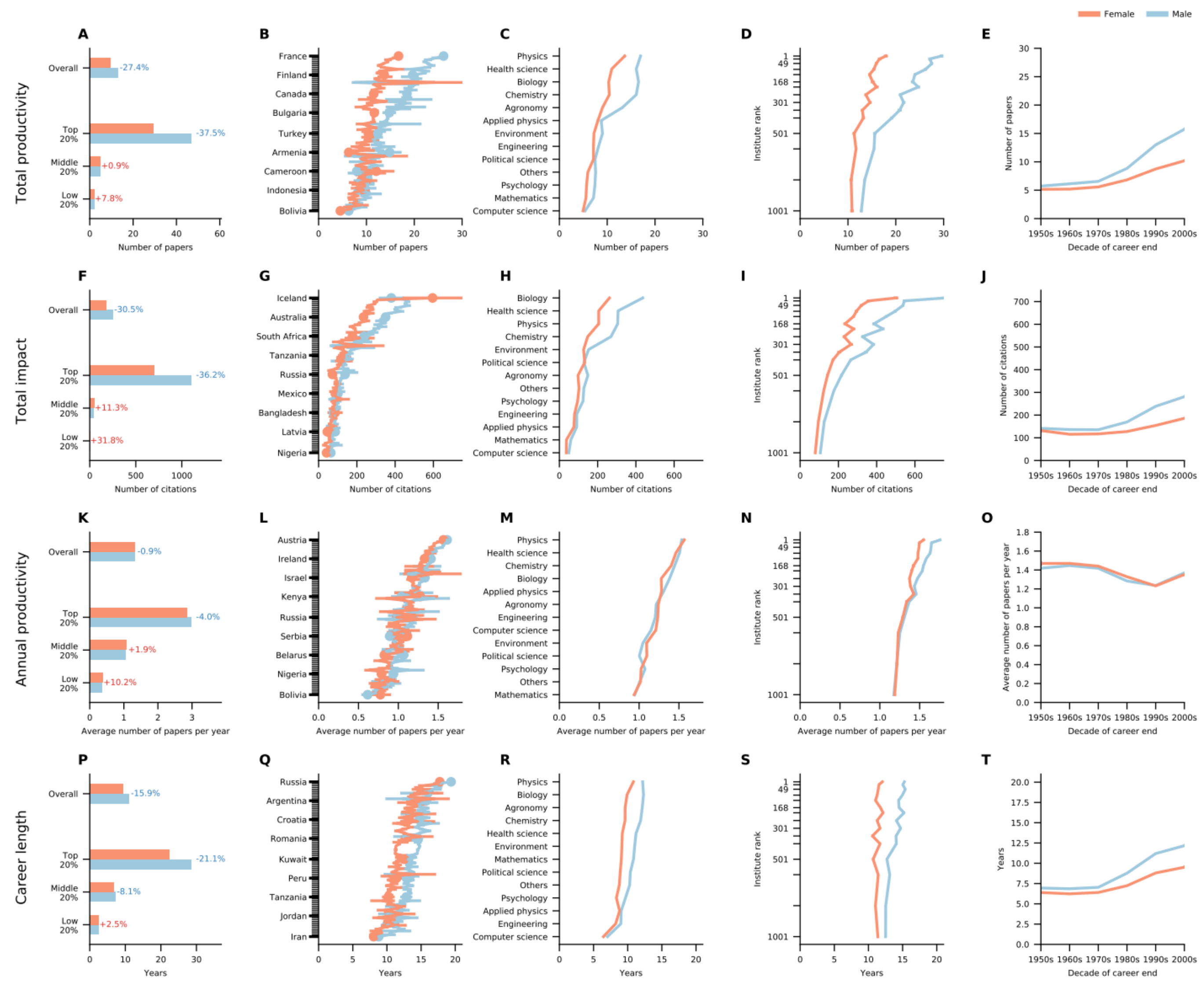
How does productivity differ between female and male scientists?

How does impact differ between female and male scientists?

# We study careers by gender through time, disciplines and countries



# We found differences for everything!





# Scientific careers and gender



# We use a matched sample approach to simulate controlled experiments

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## 25,033 female authors

**Maria**  
American physicist with a career of 10 years,  
mostly working at an institute ranked 200th ~ 250th

**Angela**  
Italian mathematician with a career of 15 years,  
mostly working at a top-20 institute

**Christiana**  
German psychologist with a career of 30 years,  
mostly working at an institute ranked 50th ~ 90th

...

## 25,033 male authors

**Mario**  
American physicist with a career of 10 years,  
mostly working at an institute ranked 200th ~ 250th

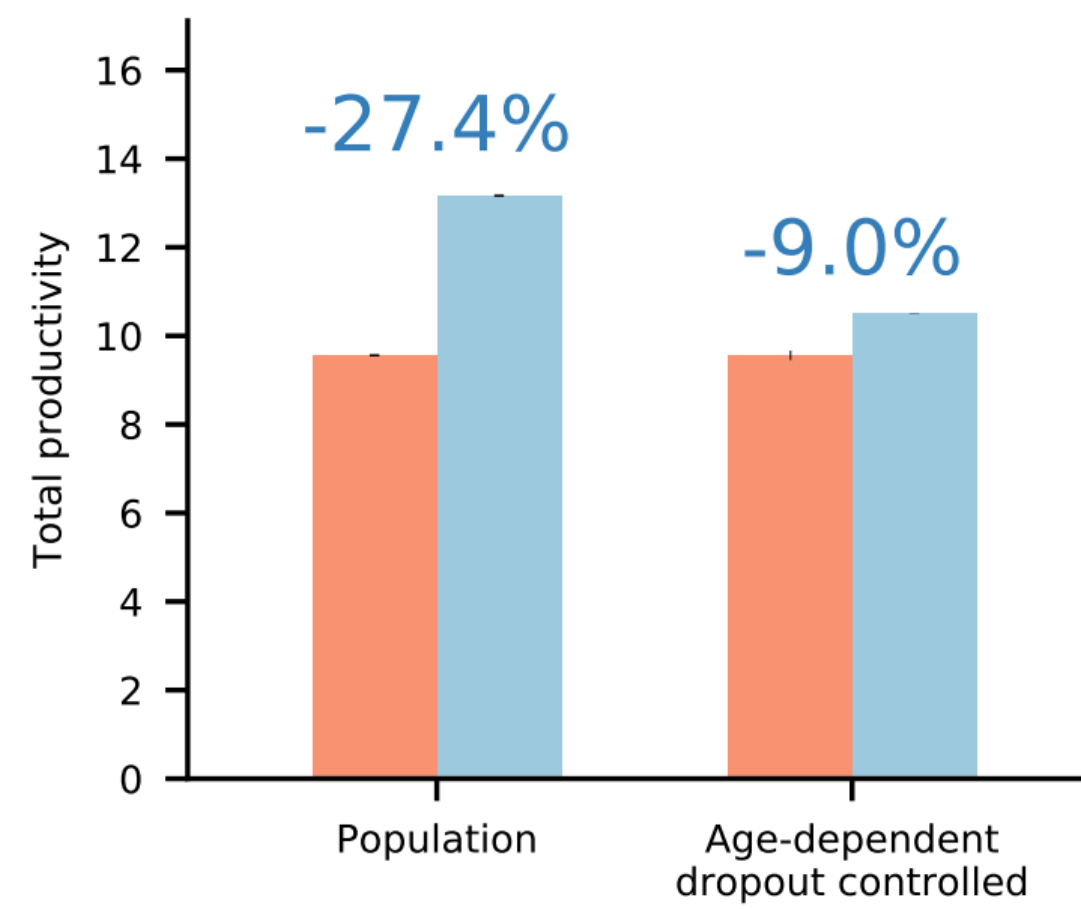
**Angelo**  
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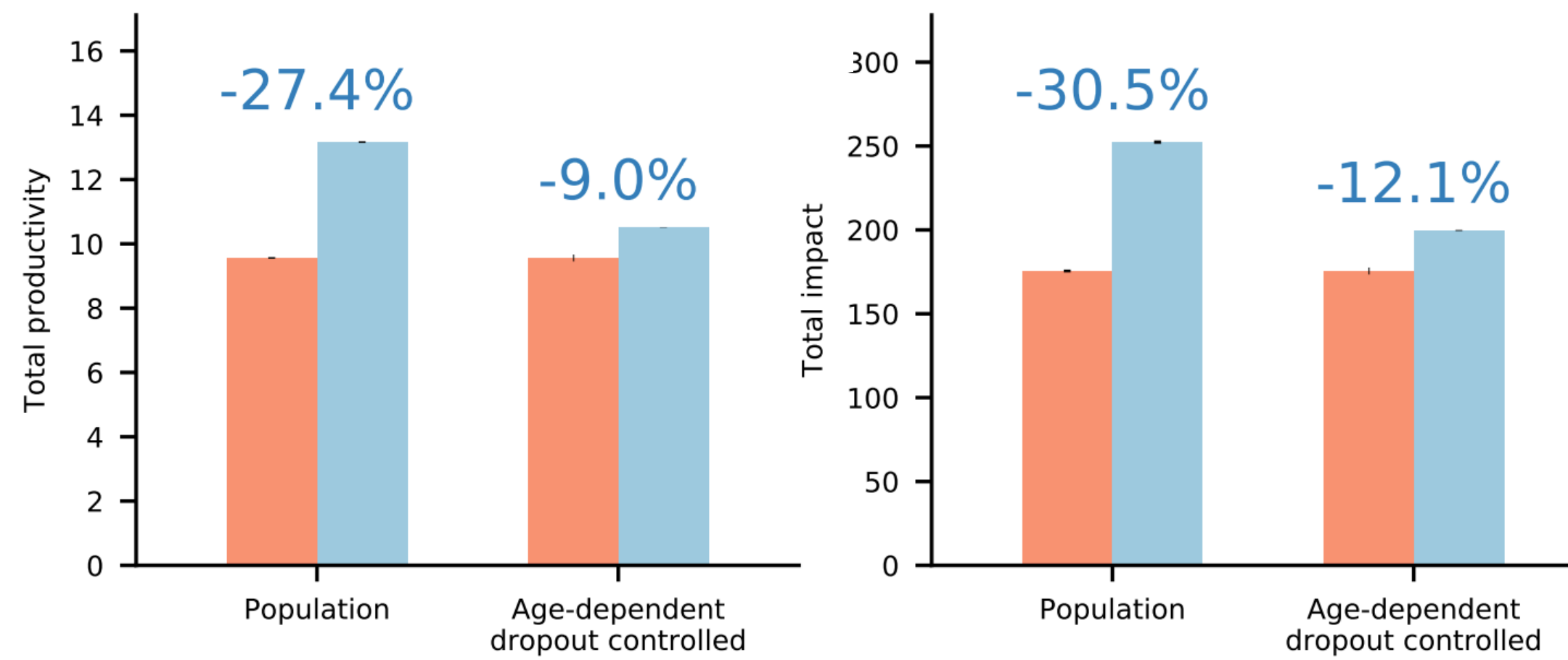
# Gender affects dropout rate, productivity and impact

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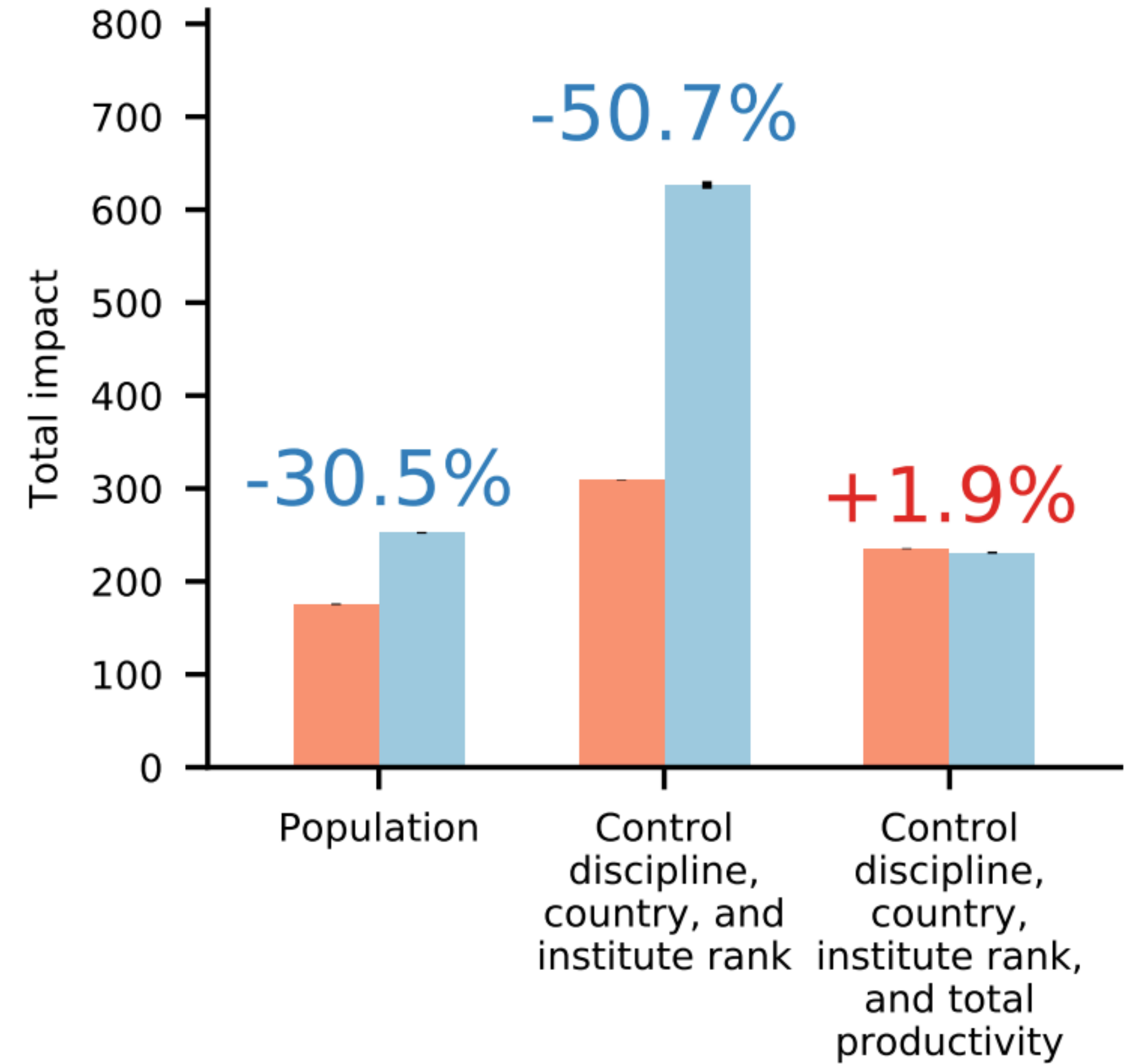
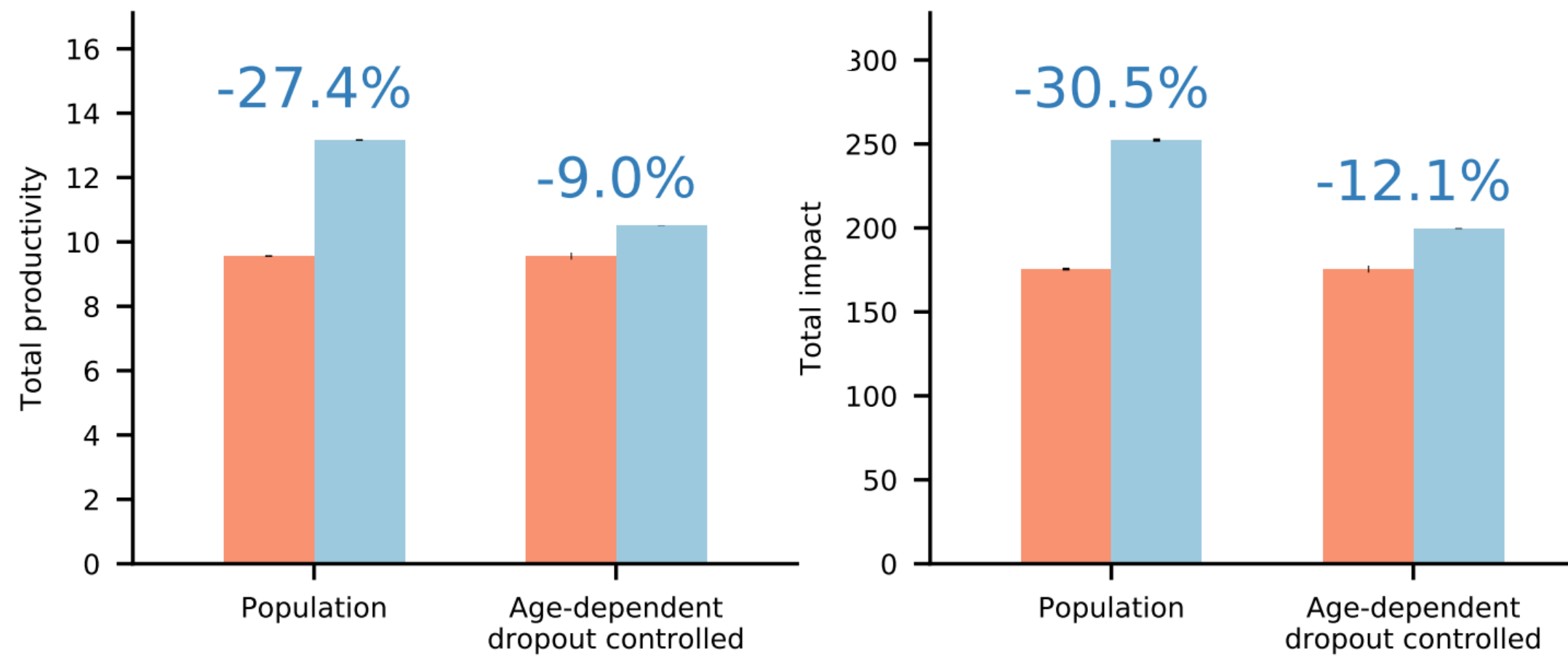
# Gender affects dropout rate, productivity and impact

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# Gender affects dropout rate, productivity and impact



How does productivity differ between female and male scientists?

How does impact differ between female and male scientists?

How does productivity differ between female and male scientists?

Only by 9% if we take into account dropout rate

How does impact differ between female and male scientists?

How does productivity differ between female and male scientists?

Only by 9% if we take into account dropout rate

How does impact differ between female and male scientists?

Almost no difference if we take into account confounding factors



Do performance and success in  
science differ?

Do performance and success in  
science differ?

They do.

Improve the coverage of “the systems”



Unbiased data





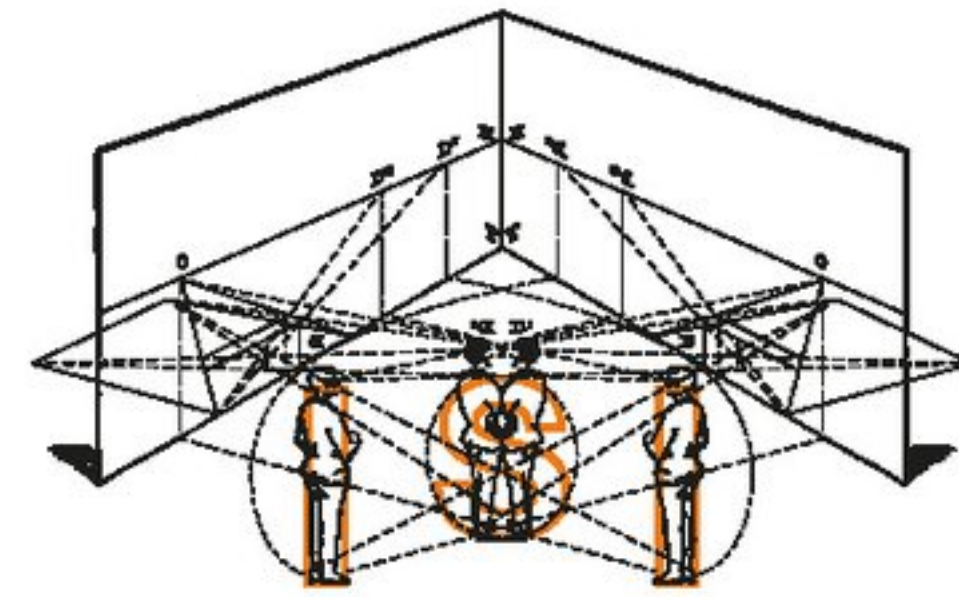


**Performance**



**Success**

IT UNIVERSITY OF COPENHAGEN



**Fondazione ISI**  
**ISI Foundation**

Thank you

 @robysinatra

[www.robertasinatra.com](http://www.robertasinatra.com)